

# Preview: Advisory Board's Comments & Recommendations

on MWRA's Proposed FY26 CEB and CIP



# Overview

## Statutory Role of the Advisory Board



## Enhancing the Comments & Recommendations





# Statutory Role of the Advisory Board

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# Statutory Role of the Advisory Board

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## Accountability



# Statutory Role of the Advisory Board

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Accountability

Transparency





# Statutory Role of the Advisory Board

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Accountability

Transparency

Focus on ratepayers



# Enhancing the Comments & Recommendations

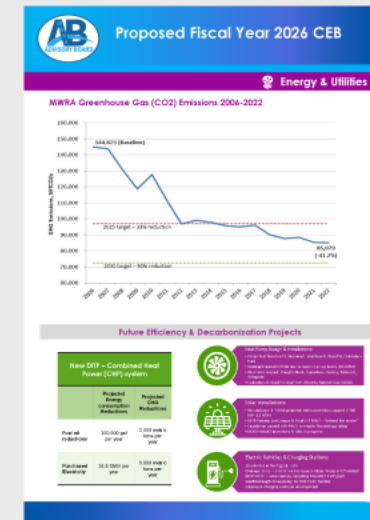
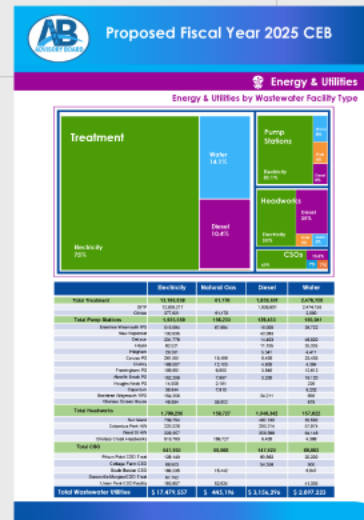
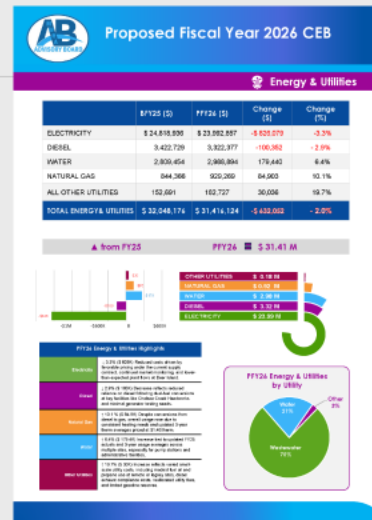
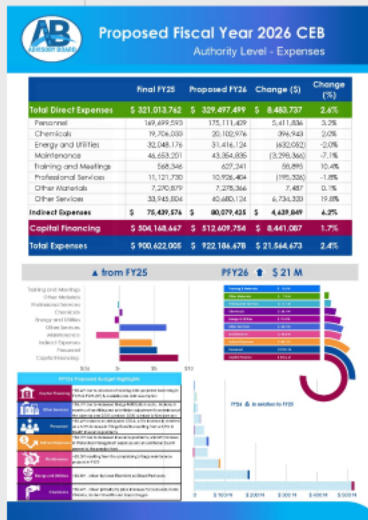


## FY 2026 Comments and Recommendations

on the MWRA's Proposed  
Capital Improvement Program & Current Expense Budget

MWRA  
Advisory Board

MAY 2025



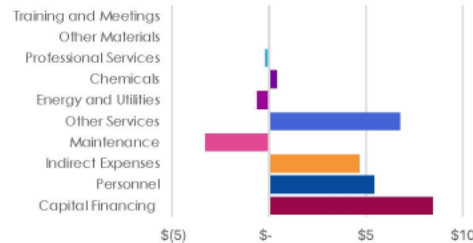


# Proposed Fiscal Year 2026 CEB

Authority Level - Expenses

	Final FY25	Proposed FY26	Change (\$)	Change (%)
<b>Total Direct Expenses</b>	<b>\$ 321,013,762</b>	<b>\$ 329,497,499</b>	<b>\$ 8,483,737</b>	<b>2.6%</b>
Personnel	169,699,593	175,111,429	5,411,836	3.2%
Chemicals	19,706,033	20,102,976	396,943	2.0%
Energy and Utilities	32,048,176	31,416,124	(632,052)	-2.0%
Maintenance	46,653,201	43,354,835	(3,298,366)	-7.1%
Training and Meetings	568,346	627,241	58,895	10.4%
Professional Services	11,121,730	10,926,404	(195,326)	-1.8%
Other Materials	7,270,879	7,278,366	7,487	0.1%
Other Services	33,945,804	40,680,124	6,734,320	19.8%
<b>Indirect Expenses</b>	<b>\$ 75,439,576</b>	<b>\$ 80,079,425</b>	<b>\$ 4,639,849</b>	<b>6.2%</b>
<b>Capital Financing</b>	<b>\$ 504,168,667</b>	<b>\$ 512,609,754</b>	<b>\$ 8,441,087</b>	<b>1.7%</b>
<b>Total Expenses</b>	<b>\$ 900,622,005</b>	<b>\$ 922,186,678</b>	<b>\$ 21,564,673</b>	<b>2.4%</b>

▲ from FY25

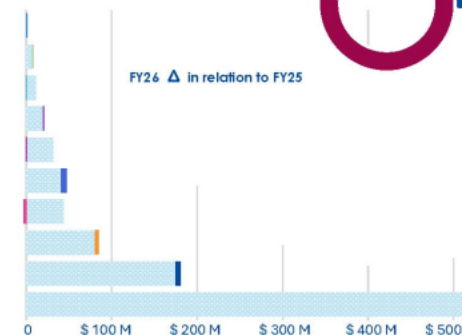


PFY26 ↑ \$ 21 M



PFY26 Proposed Budget Highlights		
	Capital Financing	+\$8.4M due to structure of existing debt, projected borrowing in FY25 & FY26 (\$7) & +variable rate debt assumption
	Other Services	+\$6.7M due to increased Sludge Pelletization costs. Includes 6 months of landfilling and an inflation adjustment for remainder of the calendar year 2025 contract. 2025 contract is fixed rate and
	Personnel	+\$5.4M includes an anticipated COLA, a 5% increase in overtime and a 5.3% increase in Fringe Benefits resulting from a 5.6% in Health Insurance premiums.
	Indirect Expenses	+\$4.7M due to increased Insurance premiums, a \$2.6M increase in Watershed Management expenses and an additional \$5.8M payment to the pension fund
	Maintenance	-\$3.3M resulting from the completing of large maintenance projects in FY25
	Energy and Utilities	+\$0.6M - driven by lower Electricity and Diesel Fuel costs
	Chemicals	+\$0.4M - driven primarily by price increases for Soda Ash, Ferric Chloride, Sodium Bisulfite and Liquid Oxygen

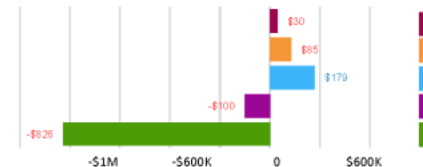
FY26 ▲ in relation to FY25



# Proposed

	BFY25 (\$)
ELECTRICITY	\$ 24,818,936
DIESEL	3,422,721
WATER	2,809,451
NATURAL GAS	844,361
ALL OTHER UTILITIES	152,691
<b>TOTAL ENERGY &amp; UTILITIES</b>	<b>\$ 32,048,176</b>

▲ from FY25



## PFY26 Energy & Utilities Highlights

Electricity	↓ 3.3% (\$ 826K) Reduced costs driven by favorable pricing under the current supply contract, continued market monitoring, and than-expected plant flows at Deer Island.
Diesel	↓ 2.9% (\$ 100K) Decrease reflects reduced reliance on diesel following dual-fuel conversion at key facilities like Chelsea Creek Headworks and minimal generator testing needs.
Natural Gas	↑ 10.1% (\$ 84.9K) Despite conversions from diesel to gas, overall usage rose due to consistent heating needs and updated 3-year therm averages priced at \$1.40/therm.
Water	↑ 6.4% (\$ 179.4K) Increase tied to updated actuals and 3-year usage averages across multiple sites, especially for pump stations and administrative facilities.
Other Utilities	↑ 19.7% (\$ 30K) Increase reflects varied scale utility costs, including modest fuel oil and propane use at remote or legacy sites, diesel exhaust compliance costs, reallocated utility and limited gasoline reserves.

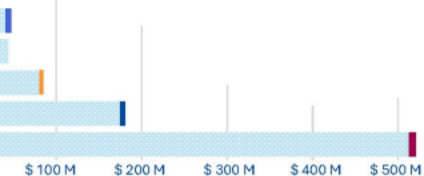


Proposed FY26	Change (\$)	Change (%)
329,497,499	\$ 8,483,737	2.6%
175,111,429	5,411,836	3.2%
20,102,976	396,943	2.0%
31,416,124	(632,052)	-2.0%
43,354,835	(3,298,366)	-7.1%
627,241	58,895	10.4%
10,926,404	(195,326)	-1.8%
7,278,366	7,487	0.1%
40,680,124	6,734,320	19.8%
80,079,425	\$ 4,639,849	6.2%
512,609,754	\$ 8,441,087	1.7%
222,186,678	\$ 21,564,673	2.4%

PFY26 ↑ \$ 21 M

Training & Materials	\$ 0.4 M
Other Materials	\$ 7.3 M
Professional Services	\$ 11.1 M
Chemicals	\$ 20.1 M
Energy & Utilities	\$ 31.4 M
Other Services	\$ 40.7 M
Maintenance	\$ 43.6 M
Indirect Expenses	\$ 80.1 M
Personnel	\$ 175.1 M
Capital Finance	\$ 912.6 M

FY26 Δ in relation to FY25

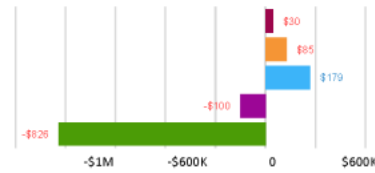


Energy & Utilities

	BFY25 (\$)	PFY26 (\$)	Change (\$)	Change (%)
ELECTRICITY	\$ 24,818,936	\$ 23,992,857	-\$ 826,079	-3.3%
DIESEL	3,422,729	3,322,377	-100,352	-2.9%
WATER	2,809,454	2,988,894	179,440	6.4%
NATURAL GAS	844,366	929,269	84,903	10.1%
ALL OTHER UTILITIES	152,691	182,727	30,036	19.7%
TOTAL ENERGY & UTILITIES	\$ 32,048,176	\$ 31,416,124	-\$ 632,052	-2.0%

▲ from FY25

PFY26 = \$ 31.41 M

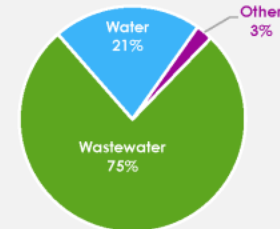


OTHER UTILITIES	\$ 0.18 M
NATURAL GAS	\$ 0.92 M
WATER	\$ 2.98 M
DIESEL	\$ 3.32 M
ELECTRICITY	\$ 23.99 M

PFY26 Energy & Utilities Highlights

Electricity	↓ 3.3% (\$ 826K) Reduced costs driven by favorable pricing under the current supply contract, continued market monitoring, and lower-than-expected plant flows at Deer Island.
Diesel	↓ 2.9% (\$ 100K) Decrease reflects reduced reliance on diesel following dual-fuel conversions at key facilities like Chelsea Creek Headworks and minimal generator testing needs.
Natural Gas	↑ 10.1% (\$ 84.9K) Despite conversions from diesel to gas, overall usage rose due to consistent heating needs and updated 3-year therm averages priced at \$1.40/therm.
Water	↑ 6.4% (\$ 179.4K) Increase tied to updated FY25 actuals and 3-year usage averages across multiple sites, especially for pump stations and administrative facilities.
Other Utilities	↑ 19.7% (\$ 30K) Increase reflects varied small-scale utility costs, including modest fuel oil and propane use at remote or legacy sites, diesel exhaust compliance costs, reallocated utility fees, and limited gasoline reserves.

PFY26 Energy & Utilities by Utility



Treatment

Electricity  
75%

Total Treatment

DITP  
Clinton

Total Pump Stations

Braintree Weymouth IPS  
New Neponset  
DeLaur  
Hayes  
Hingham  
Caruso PS  
Quincy  
Framingham PS  
Alewife Brook PS  
Houghs Neck PS  
Squantum  
Braintree Weymouth RPS  
Chelsea Screen House

Total Headworks

Nut Island  
Columbus Park HW  
Ward St HW  
Chelsea Creek Headworks

Total CSO

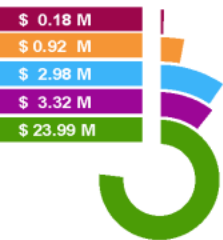
Prison Point CSO Treat  
Cottage Farm CSO  
South Boston CSO  
Somerville Marginal CSO Treat  
Union Park CSO Facility

Total Wastewater Utilities

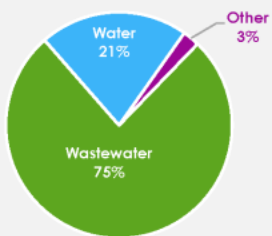
Energy & Utilities

Change (\$)	Change (%)
-\$ 826,079	-3.3%
-100,352	-2.9%
179,440	6.4%
84,903	10.1%
30,036	19.7%
-\$ 632,052	-2.0%

\$ 31.41 M

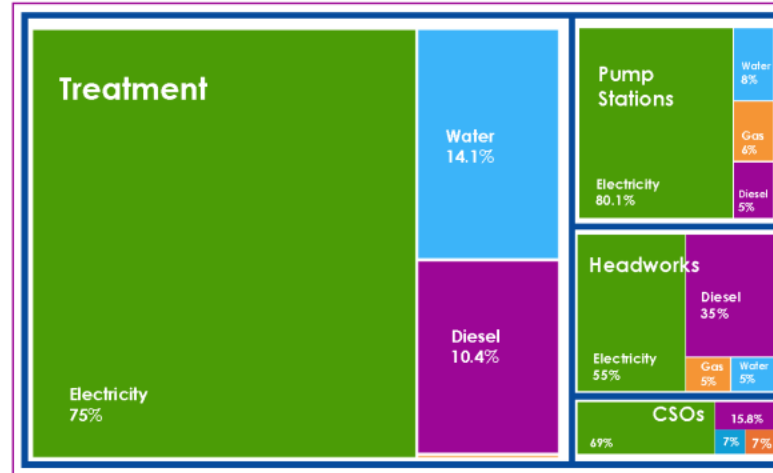


PFY26 Energy & Utilities by Utility



Energy & Utilities

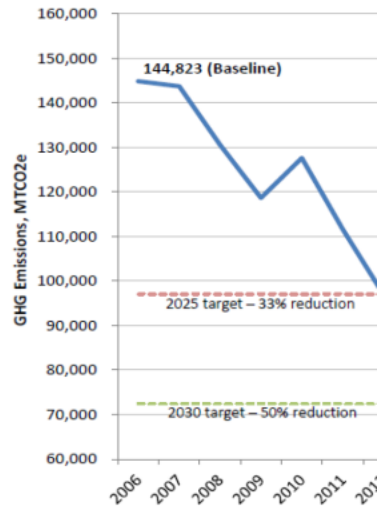
Energy & Utilities by Wastewater Facility Type



	Electricity	Natural Gas	Diesel	Water
<b>Total Treatment</b>	<b>13,186,838</b>	<b>61,170</b>	<b>1,838,601</b>	<b>2,476,158</b>
DITP	12,909,217		1,838,601	2,474,158
Clinton	277,621	61,170		2,000
<b>Total Pump Stations</b>	<b>1,935,559</b>	<b>156,233</b>	<b>129,433</b>	<b>195,041</b>
Braintree Weymouth IPS	516,694	67,684	16,000	39,722
New Neponset	130,835		40,083	
DeLauri	231,779		14,403	48,020
Hayes	82,521		11,155	35,335
Hingham	29,261		5,341	4,411
Canuso PS	261,551	15,496	6,400	23,435
Quincy	168,007	12,103	4,800	4,394
Framingham PS	108,651	6,950	3,840	12,612
Alewile Brook PS	152,206	7,997	3,200	16,120
Houghs Neck PS	14,500	2,191		226
Squantum	36,644	7,910		9,232
Braintree Weymouth RPS	154,358		24,211	658
Chelsea Screen House	48,554	35,902		676
<b>Total Headworks</b>	<b>1,709,230</b>	<b>159,727</b>	<b>1,040,342</b>	<b>157,022</b>
Nut Island	739,754		487,130	30,502
Columbus Park HW	220,326		290,214	57,974
Ward St HW	229,357		258,598	64,148
Chelsea Creek Headworks	519,793	159,727	6,400	4,398
<b>Total CSO</b>	<b>647,930</b>	<b>68,066</b>	<b>147,920</b>	<b>69,002</b>
Prison Point CSO Treat	128,143		93,562	20,220
Cottage Farm CSO	68,903		54,358	900
South Boston CSO	189,235	15,442		6,547
Somerville Marginal CSO Treat	67,792			
Union Park CSO Facility	193,857	52,624		41,335
<b>Total Wastewater Utilities</b>	<b>\$ 17,479,557</b>	<b>\$ 445,196</b>	<b>\$ 3,156,296</b>	<b>\$ 2,897,223</b>



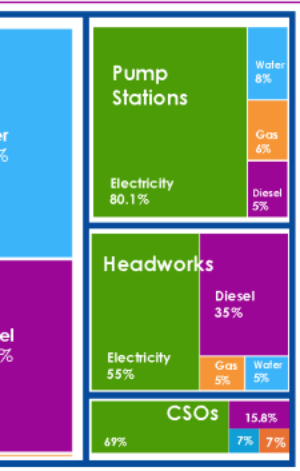
MWRA Greenhouse Gas (CO2)



Future Efficiency

New DITP – Combined Heat Power (CHP) system		
	Projected Energy consumption Reductions	Projected GHG Reductions
Fuel oil reductions	300,000 gal per year	3,000 metric tons per year
Purchased Electricity	38.8 GWh per year	9,800 metric tons per year

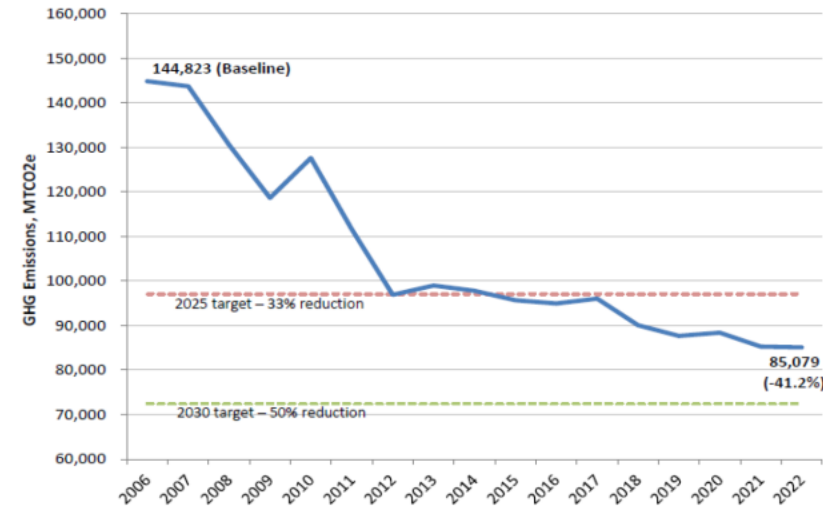
Utilities by Wastewater Facility Type



	Gas	Diesel	Water
70	1,838,601	2,476,158	
70	1,838,601	2,474,158	2,000
233	129,433	195,041	
4	16,000	39,722	
	40,083		
	14,403	48,020	
	11,155	35,335	
	5,341	4,411	
6	6,400	23,435	
03	4,800	4,394	
0	3,840	12,612	
7	3,200	16,120	
1		226	
0		9,232	
02	24,211	858	676
27	1,040,342	157,022	
	487,130	30,502	
	290,214	57,974	
27	258,598	64,148	
	6,400	4,398	
6	147,920	69,002	
	93,562	20,220	
42	54,358	900	6,547
			41,335
196	\$ 3,156,296	\$ 2,897,223	



MWRA Greenhouse Gas (CO2) Emissions 2006-2022



Future Efficiency & Decarbonization Projects

New DITP – Combined Heat Power (CHP) system		
	Projected Energy consumption Reductions	Projected GHG Reductions
Fuel oil reductions	300,000 gal per year	3,000 metric tons per year
Purchased Electricity	38.8 GWh per year	9,800 metric tons per year



**Heat Pump Design & Installations:**

- Projects at Newton St, Neponset, Wachusett, Ward St, Columbus Park
- Contract re-bid in FY26 due to state cost cap limits (DCAMM)
- New sites scoped: Hough's Neck, Squantum, Quincy, Belmont, Arlington
- Columbus & Ward St: dual-fuel (Electric/Natural Gas, 60/40)



**Solar Installations:**

- Norumbega: 4-5 MW planned; interconnection capped (~200 kW - 1.2 MW)
- DITP Parking Lot Canopy & Roof (~2 MW) – "behind the meter"
- Legislation passed (H8 4967) to enable Norumbega siting
- DOER SMART incentives & LOIs in progress



**Electric Vehicles & Charging Stations:**

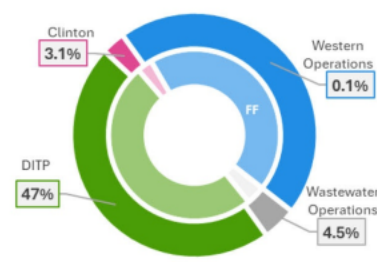
- 18 vehicles in fleet (goal: +10)
- Chelsea: 15 L2 + 5 DCFC via Eversource Make Ready (FY25 install)
- DITP: DCFC + solar canopy, targeting MassDEP EVIP grant
- Southborough: Reapplying for DOER LBE funding
- Employee charging policy in development



	Final FY25	Proposed FY26
Soda Ash	3,554,314	3,769,37
Sodium Hypochlorite	6,719,605	6,347,72
Hydrofluosilic Acid	517,766	563,87
Sodium Hydroxide	170,267	193,05
Other	68,442	58,33
Polymer	562,759	546,77
Sodium Bisulfite	771,549	856,47
Activated Carbon	378,453	545,32
Liquid Oxygen	914,423	989,79
Nitrogen	3,000	3,00
Carbon Dioxide	805,035	796,79
Ferric Chloride	3,881,306	4,060,85
Hydrogen Peroxide	795,952	803,94
Aqua Ammonia	313,518	293,66
Other Oxidizers	249,644	274,00
Total	\$ 19,706,033	\$ 20,102,97



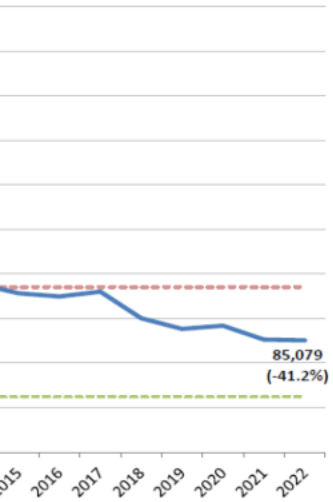
Chemicals by Facility Type



# al Year 2026 CEB

## Energy & Utilities

2006-2022



## Carbonization Projects

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# Proposed Fiscal Year 2026 CEB

## Chemicals

	Final FY25	Proposed FY26	Change (\$)	Change (%)
Soda Ash	3,554,314	3,769,373	215,059	6.1%
Sodium Hypochlorite	6,719,605	6,347,729	(371,876)	-5.5%
Hydrofluosilic Acid	517,766	563,870	46,104	8.9%
Sodium Hydroxide	170,267	193,051	22,784	13.4%
Other	68,442	58,339	(10,103)	-14.8%
Polymer	562,759	546,778	(15,981)	-2.8%
Sodium Bisulfite	771,549	856,471	84,922	11.0%
Activated Carbon	378,453	545,323	166,870	44.1%
Liquid Oxygen	914,423	989,795	75,372	8.2%
Nitrogen	3,000	3,000	-	0.0%
Carbon Dioxide	805,035	796,790	(8,245)	-1.0%
Ferric Chloride	3,881,306	4,060,853	179,547	4.6%
Hydrogen Peroxide	795,952	803,941	7,989	1.0%
Aqua Ammonia	313,518	293,661	(19,857)	-6.3%
Other Oxidizers	249,644	274,002	24,358	9.8%
<b>Total</b>	<b>\$ 19,706,033</b>	<b>\$ 20,102,976</b>	<b>\$ 396,943</b>	<b>2.01%</b>

PFY25

\$ 0.3 M

DITP

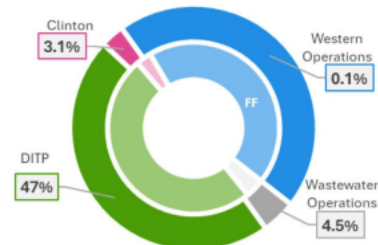
\$ 0.3 M

Western Operations

\$ 0.2 M



## Chemicals by Division: FFY25 & PFY26



	FFY25 (\$)	PFY26 (\$)	Change (\$)	Change (%)
<b>Wastewater Operations</b>	<b>710,432</b>	<b>911,417</b>	<b>200,985</b>	<b>28.3%</b>
<b>DITP</b>	<b>9,739,230</b>	<b>9,410,555</b>	<b>(328,675)</b>	<b>-3.4%</b>
<b>Clinton</b>	<b>568,507</b>	<b>627,078</b>	<b>58,571</b>	<b>10.3%</b>
<b>Metropolitan Operations</b>	<b>31,790</b>	<b>19,699</b>	<b>(12,091)</b>	<b>-38.0%</b>
<b>Western Operations</b>	<b>8,656,175</b>	<b>9,134,229</b>	<b>478,054</b>	<b>5.5%</b>
<b>TOTAL</b>	<b>\$ 19,706,134</b>	<b>\$ 20,102,978</b>	<b>\$ 396,844</b>	<b>2.0%</b>

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on MWRA's Proposed FY26 CEB and CIP





# Current Expense Budget Analysis

## Overview of MWRA's CEB



## Key Recommendations on CEB

### Vacancy Rate Adjustment

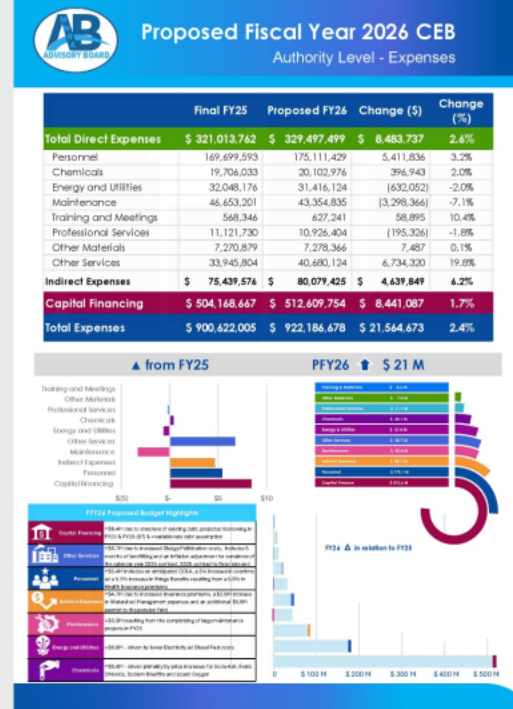
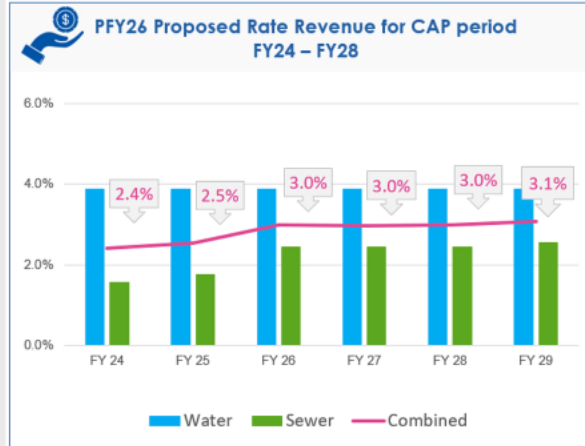


### Long-term Rates Management Committee



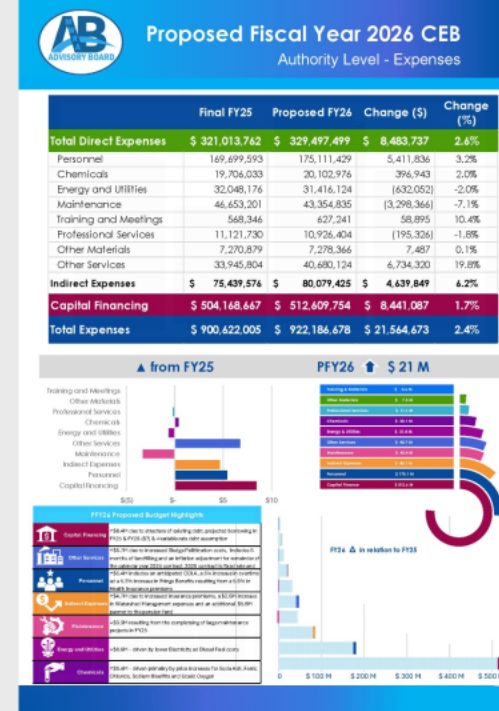
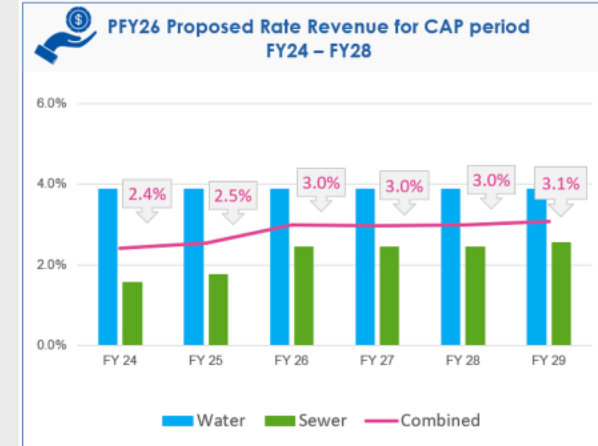


# Overview of MWRA's CEB



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- PFY26 Total Budget: \$922.2M → 2.4%





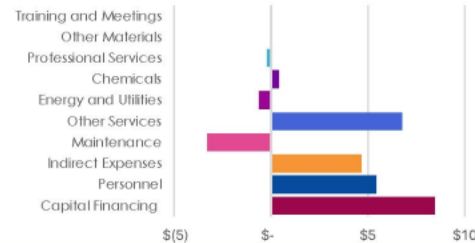
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<b>Capital Financing</b>	<b>\$ 504,168,667</b>	<b>\$ 512,609,754</b>	<b>\$ 8,441,087</b>	<b>1.7%</b>
<b>Total Expenses</b>	<b>\$ 900,622,005</b>	<b>\$ 922,186,678</b>	<b>\$ 21,564,673</b>	<b>2.4%</b>

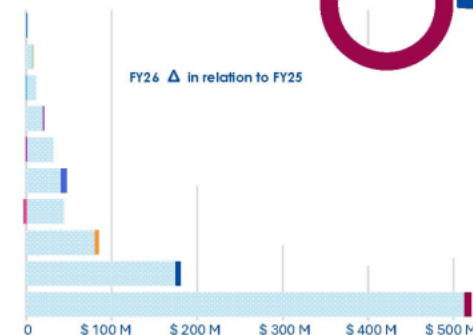
▲ from FY25

PFY26 ↑ \$ 21 M



PFY26 Proposed Budget Highlights		
	Capital Financing	+\$8.4M due to structure of existing debt, projected borrowing in FY25 & FY26 (\$7) & +variable rate debt assumption
	Other Services	+\$6.7M due to increased Sludge Pelletization costs. Includes 6 months of landfilling and an inflation adjustment for remainder of the calendar year 2025 contract. 2025 contract is fixed rate and
	Personnel	+\$5.4M includes an anticipated COLA, a 5% increase in overtime and a 5.3% increase in Fringe Benefits resulting from a 5.6% in Health Insurance premiums
	Indirect Expenses	+\$4.7M due to increased Insurance premiums, a \$2.6M increase in Watershed Management expenses and an additional \$5.8M payment to the pension fund
	Maintenance	+\$3.3M resulting from the completing of large maintenance projects in FY25
	Energy and Utilities	+\$0.6M - driven by lower Electricity and Diesel Fuel costs
	Chemicals	+\$0.4M - driven primarily by price increases for Soda Ash, Ferric Chloride, Sodium Bisulfite and Liquid Oxygen

FY26 ▲ in relation to FY25

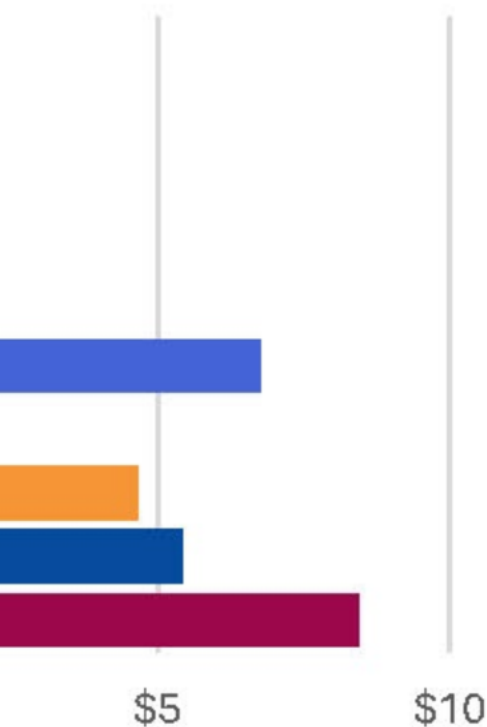


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PFY26



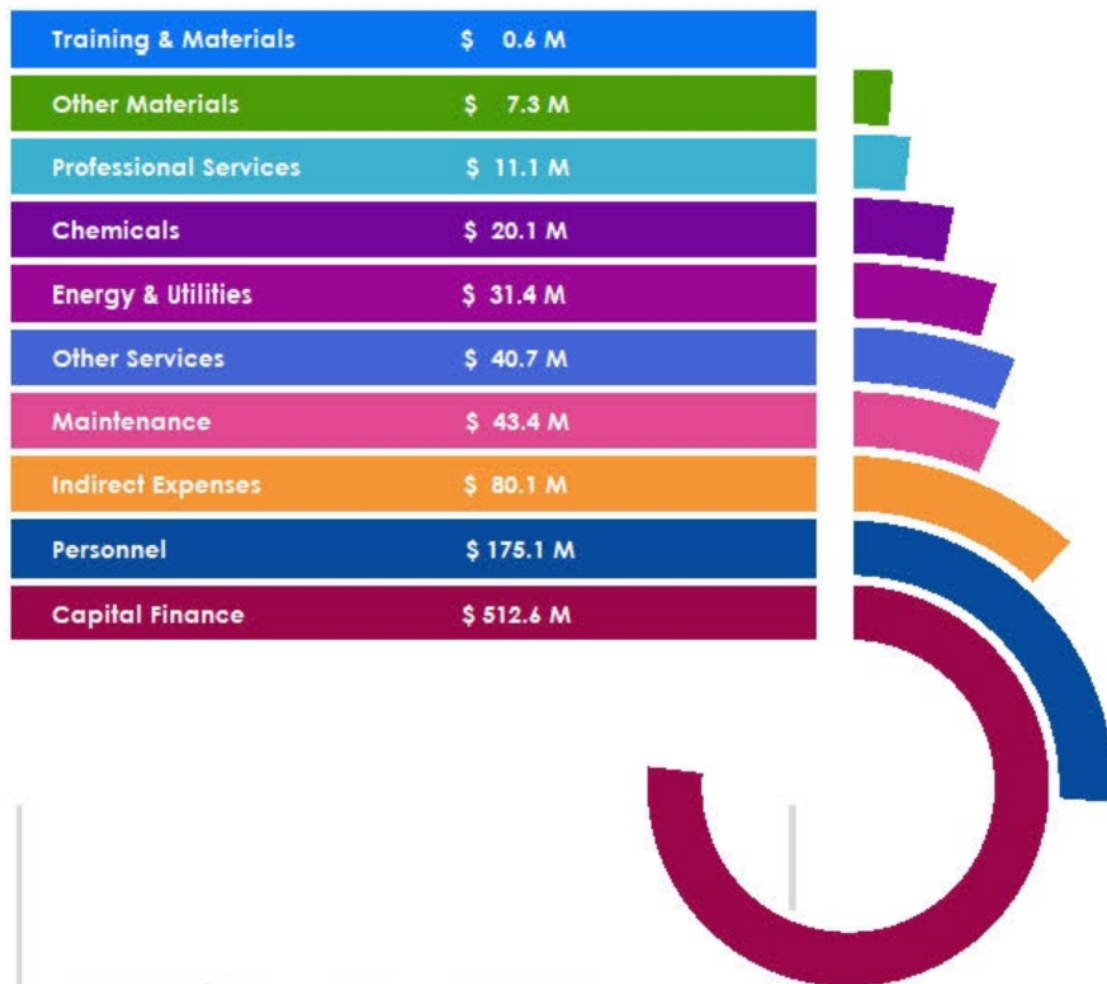
\$ 21 M



nts

ebt, projected borrowing in  
t assumption

ization costs, Includes 6  
adjustment for remainder of  
contract is fixed rate and  
, a 5% increase in overtime  
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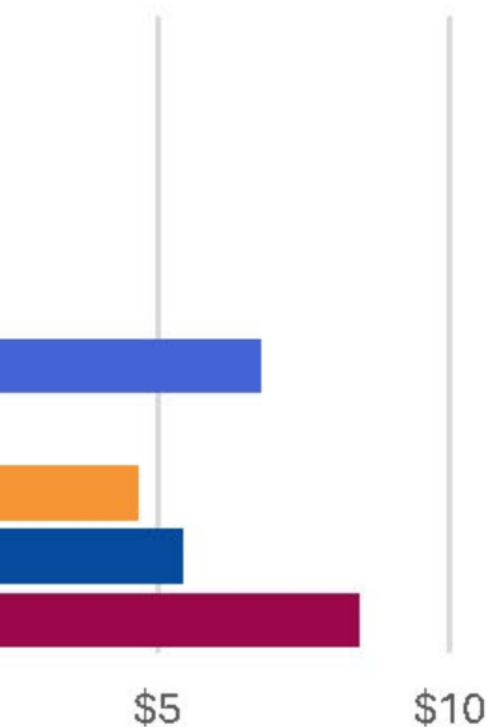
FY26  $\Delta$  in relation to FY25

25

PFY26



\$ 21 M



nts

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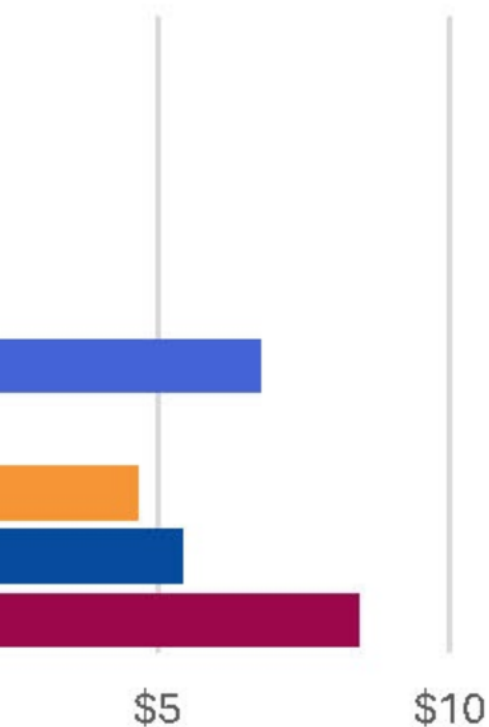
FY26  $\Delta$  in relation to FY25

25

PFY26



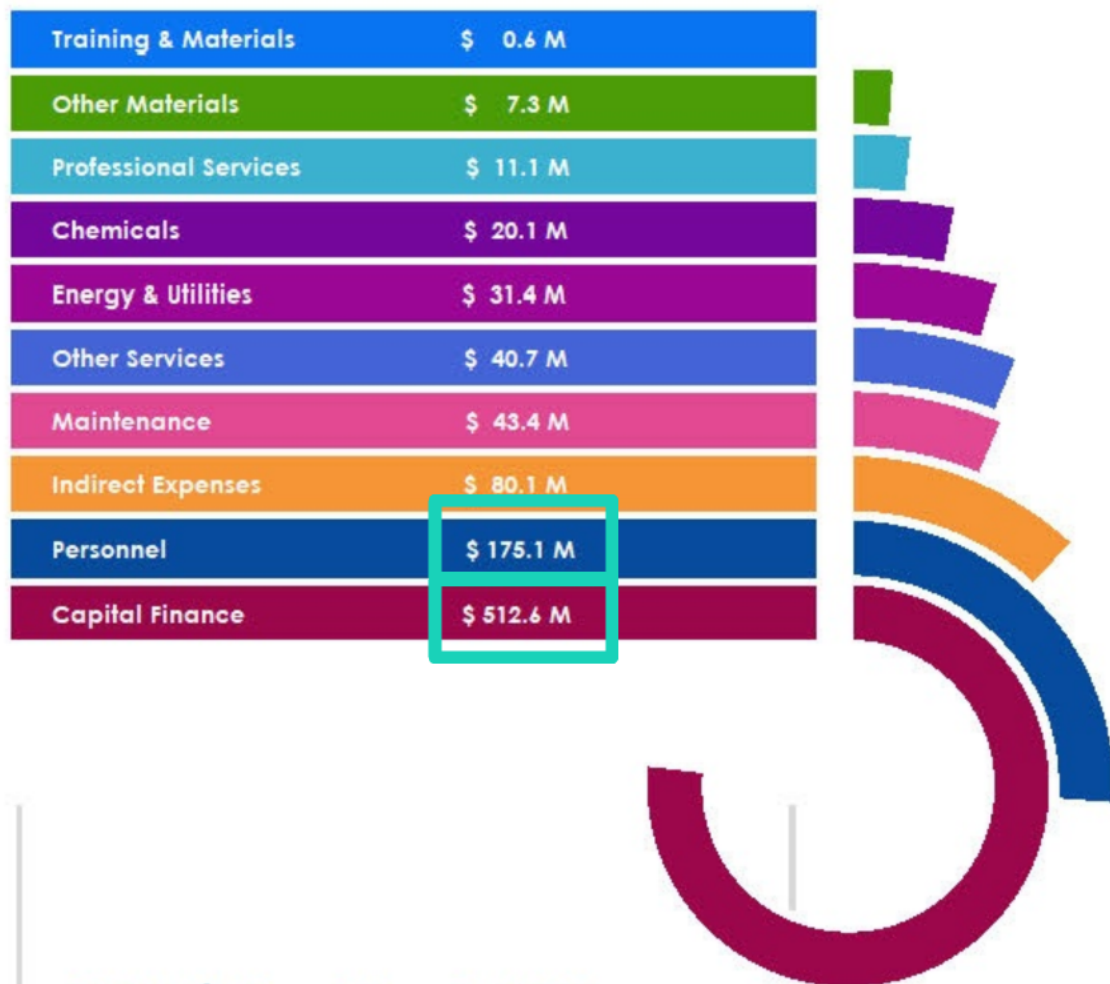
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FY26  $\Delta$  in relation to FY25



- PFY26 Total Budget: \$922.2M → 2.4%

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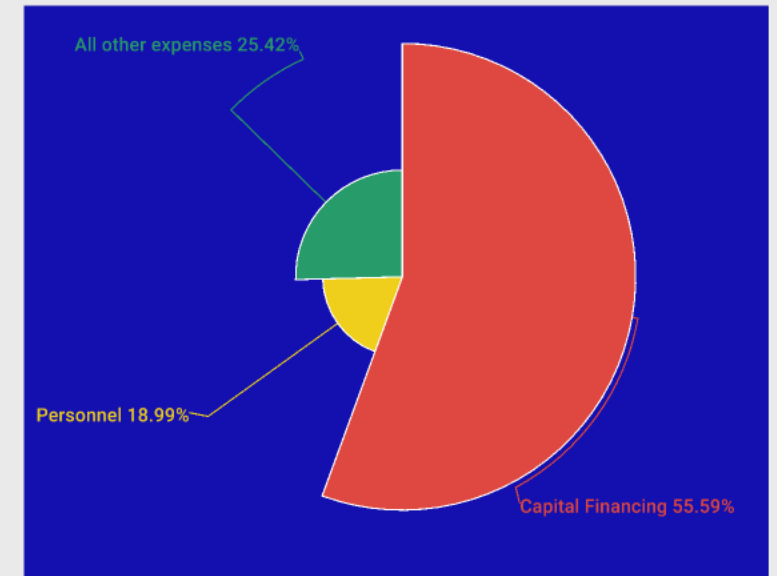
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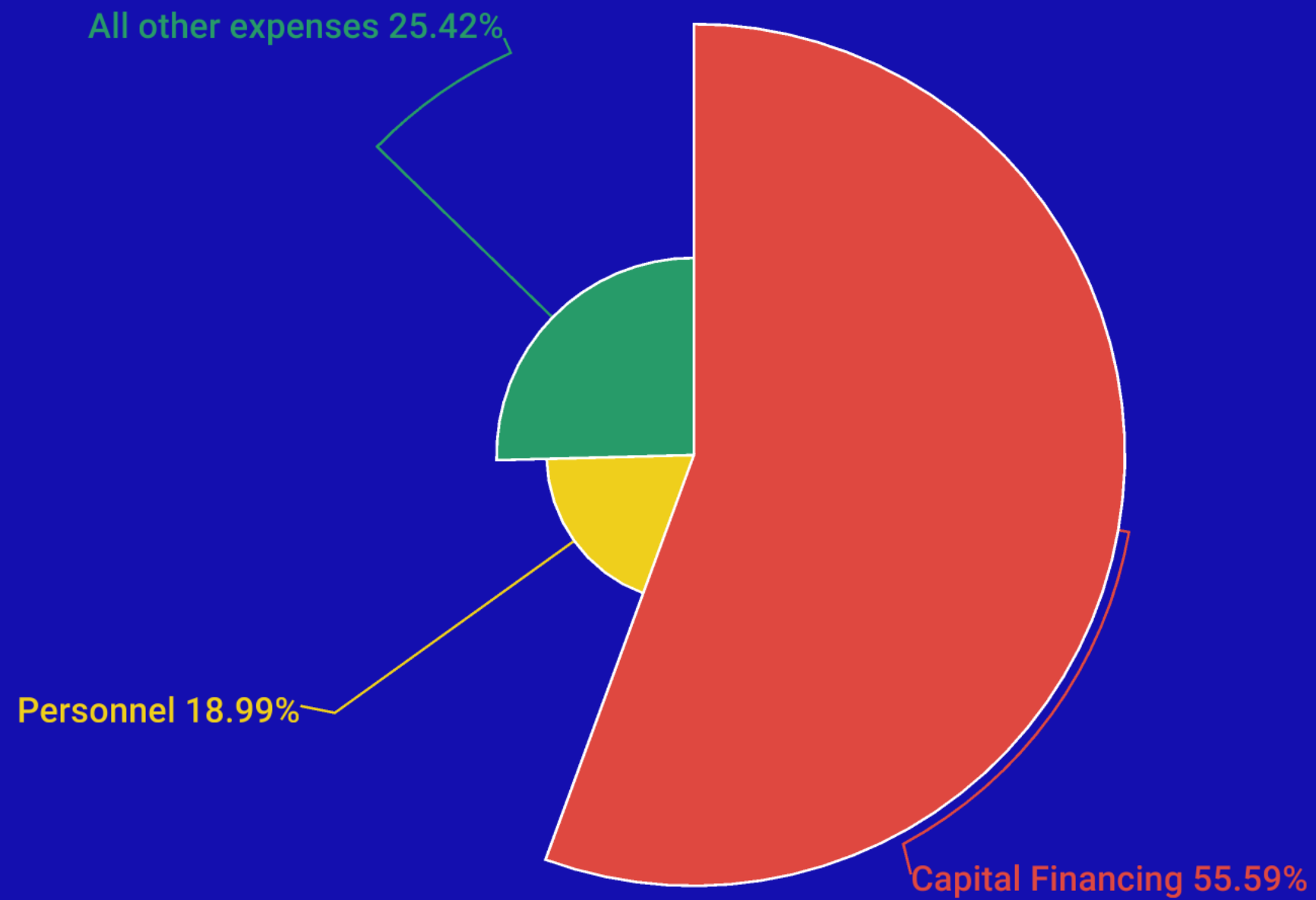


Wages & Salaries + OT    Fringe Benefits

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- 19% = Personnel

Wages & Salaries + OT      Fringe Benefits



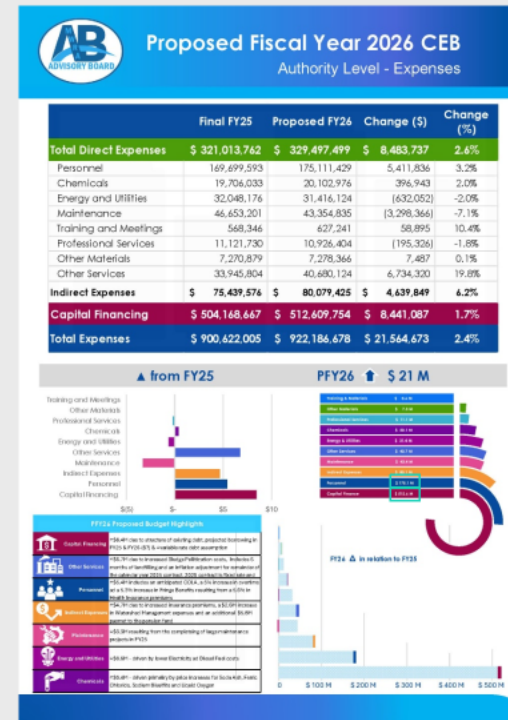
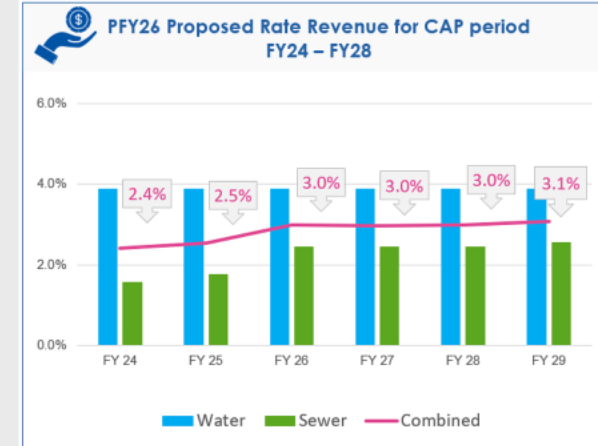
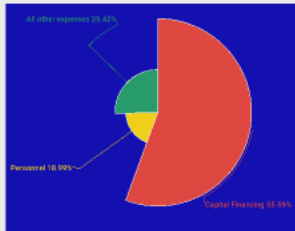




# Overview of MWRA's CEB

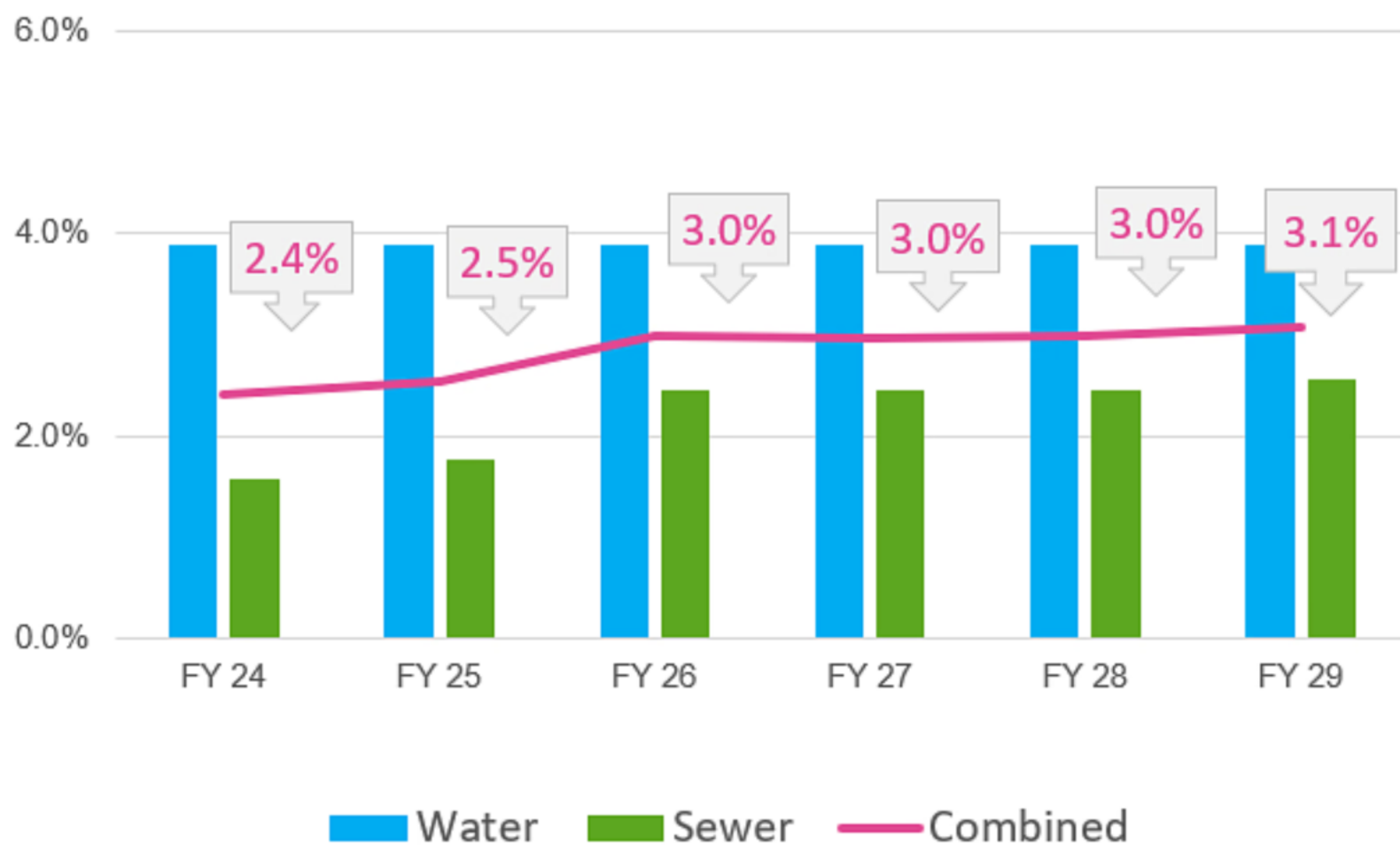
- PFY26 Total Budget: \$922.2M → 2.4%
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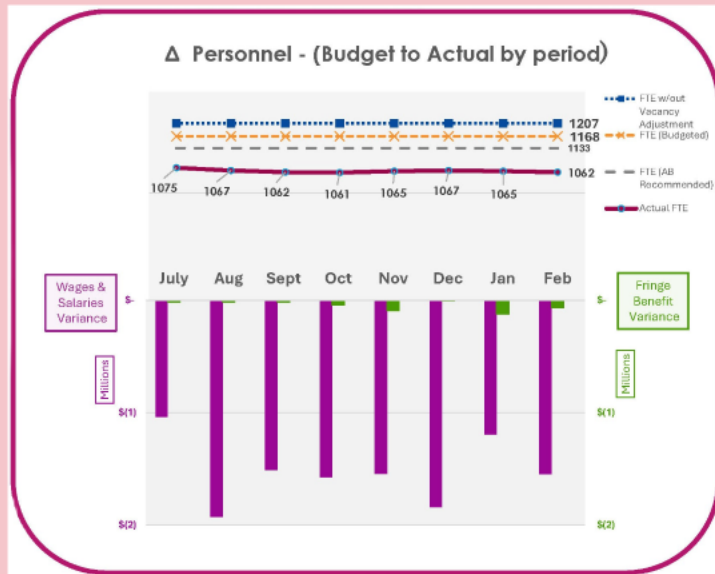


## PFY26 Proposed Rate Revenue for CAP period FY24 – FY28

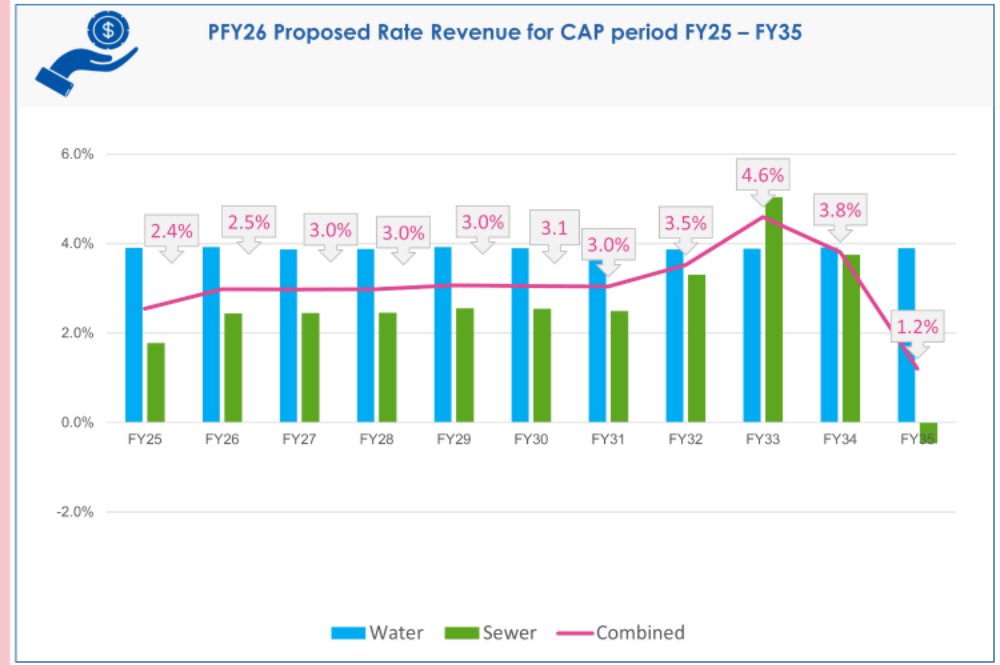


# Key Recommendations on CEB

## Vacancy Rate Adjustment

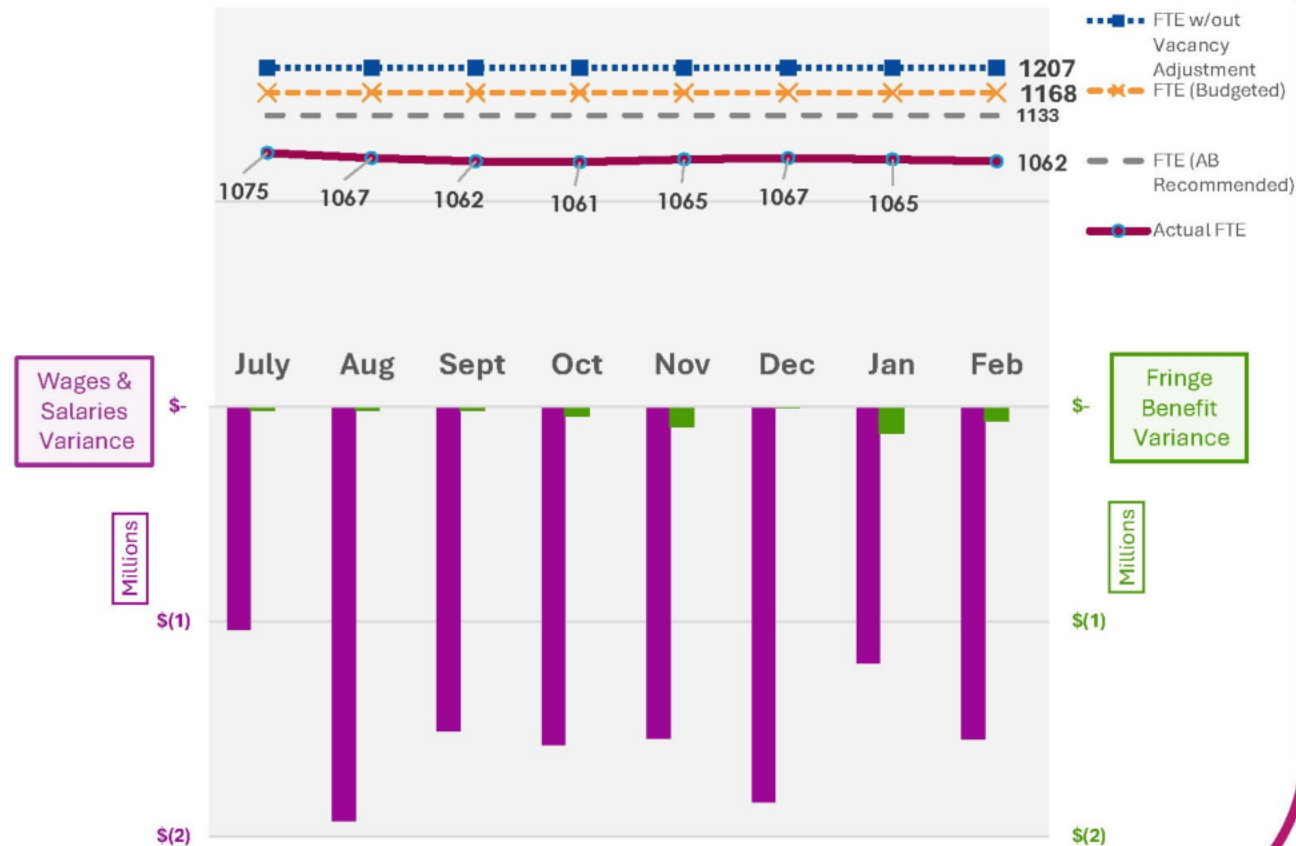


## Long-term Rates Management Committee



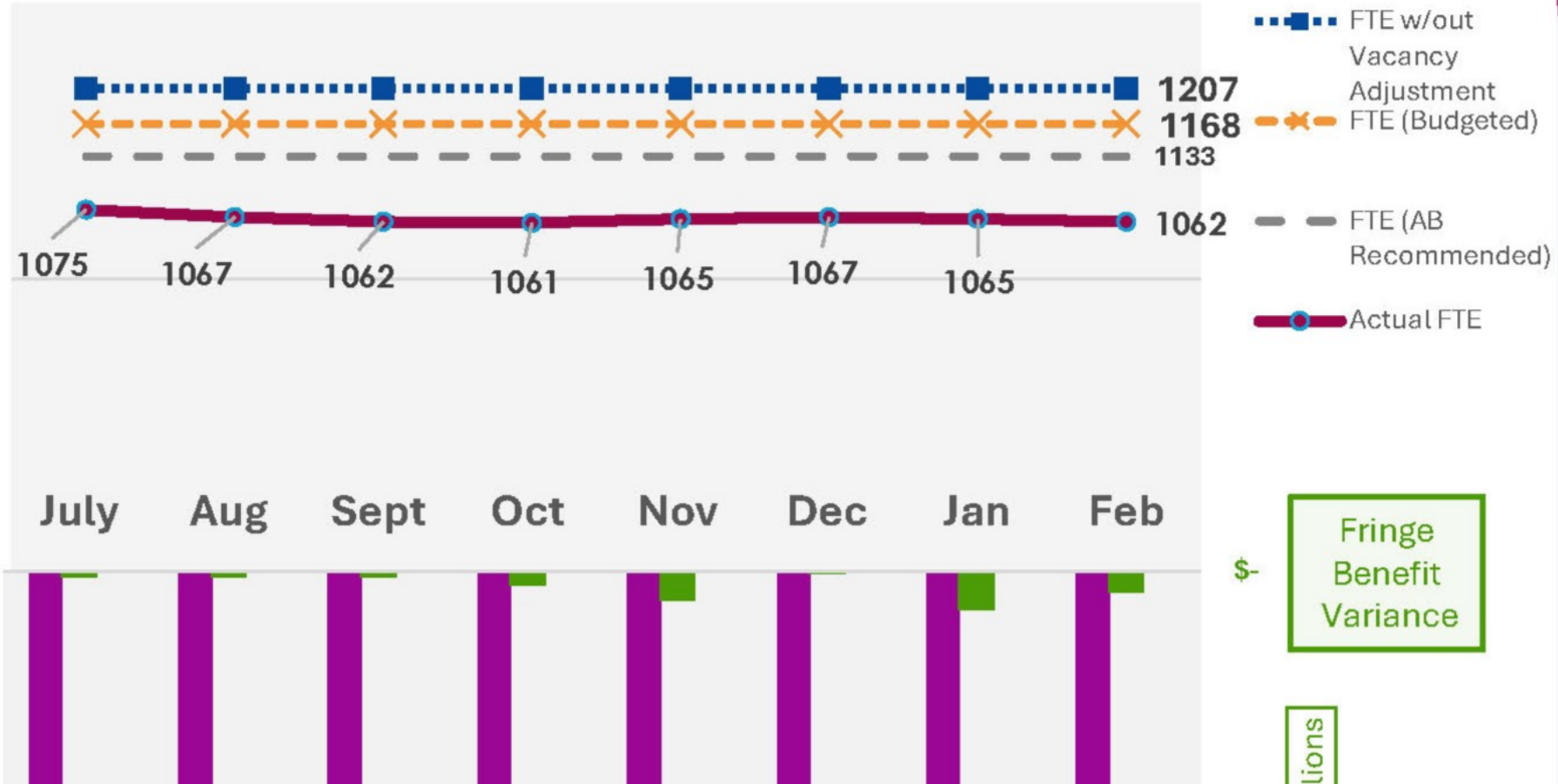
# Vacancy Rate Adjustment

## Δ Personnel - (Budget to Actual by period)



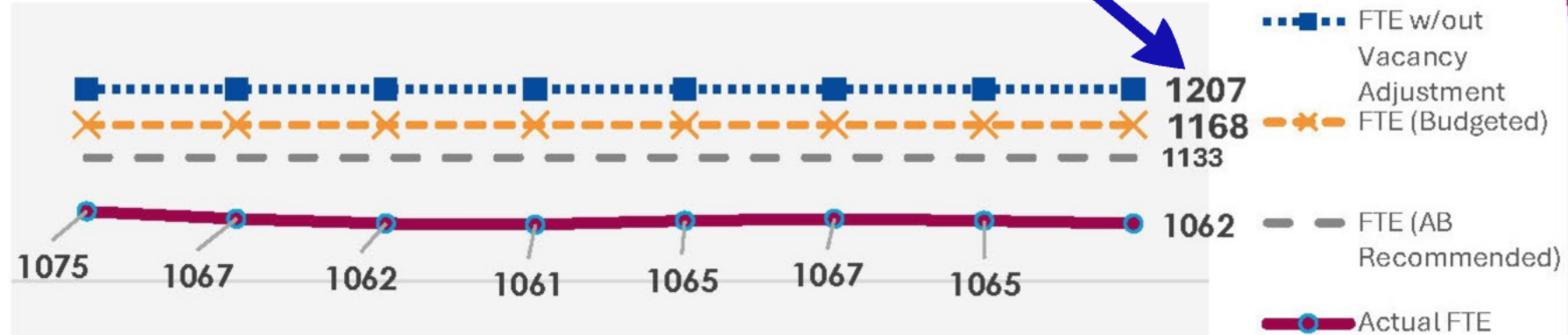
# Vacancy Rate Adjustment

## Δ Personnel - (Budget to Actual by period)



# Vacancy Rate Adjustment

## Δ Personnel - (Budget to Actual by period)



Wages & Salaries Variance

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ons

Fringe Benefit Variance

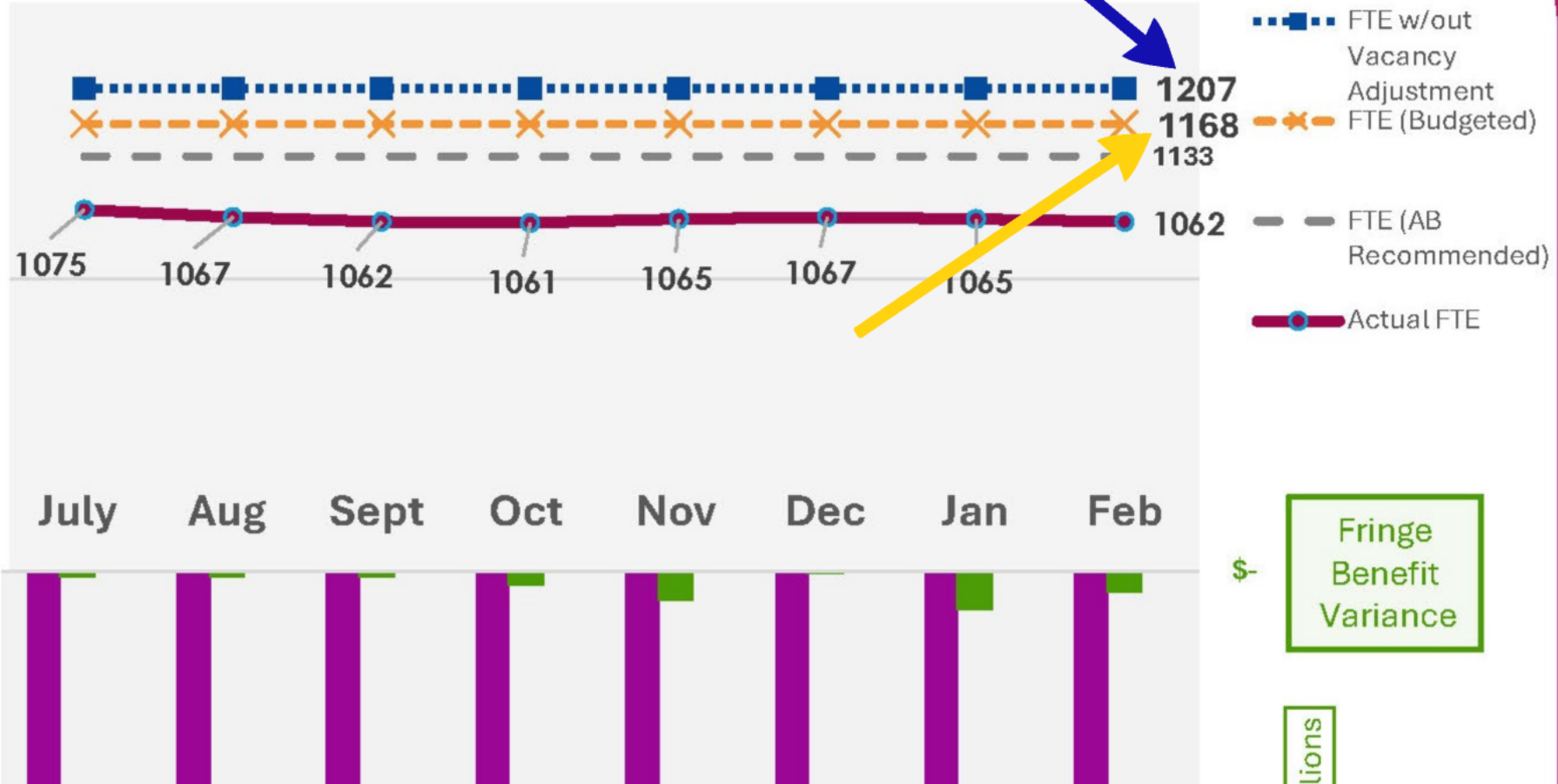
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tions



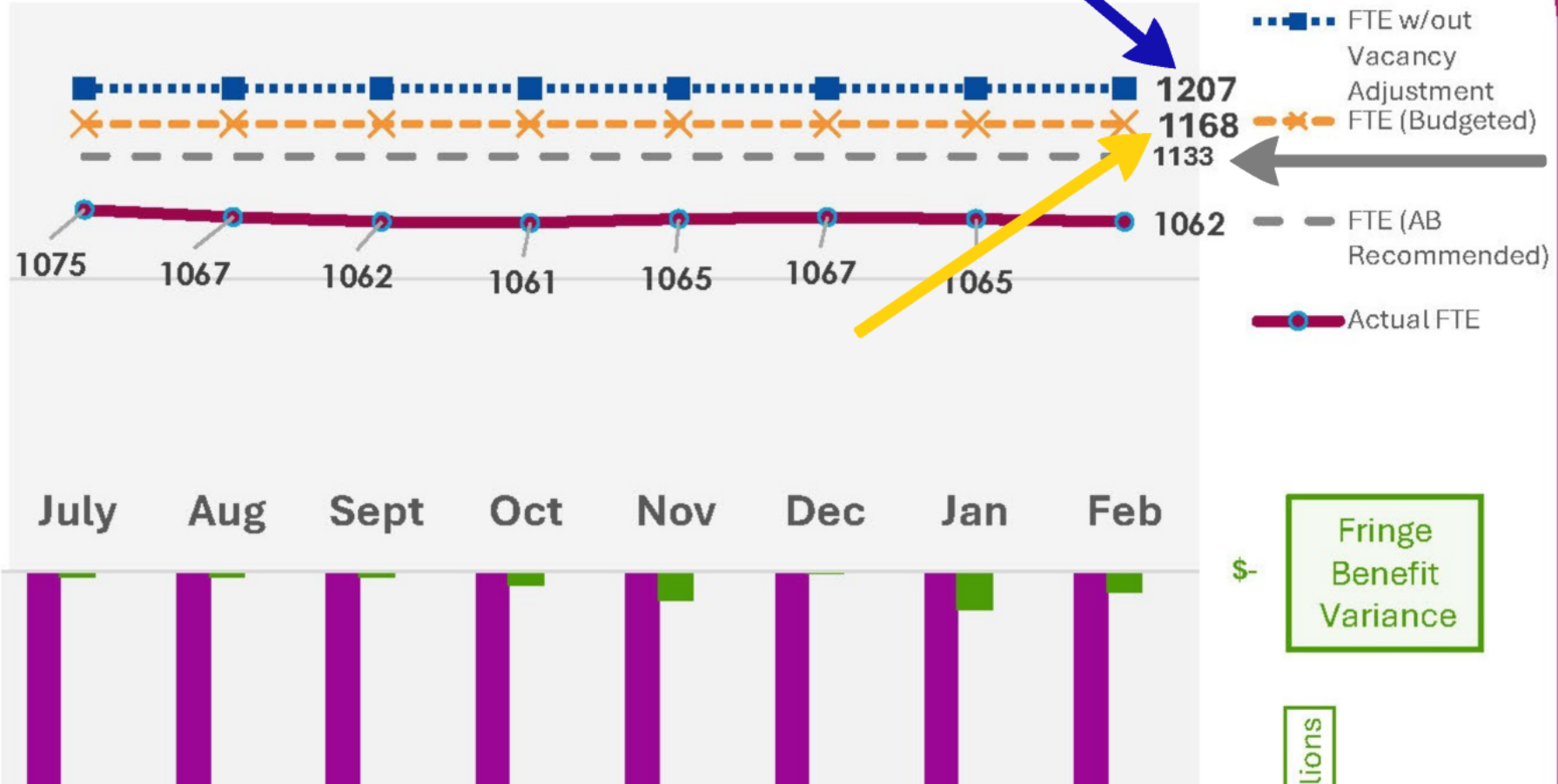
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# Vacancy Rate Adjustment

## Δ Personnel - (Budget to Actual by period)



Wages & Salaries Variance

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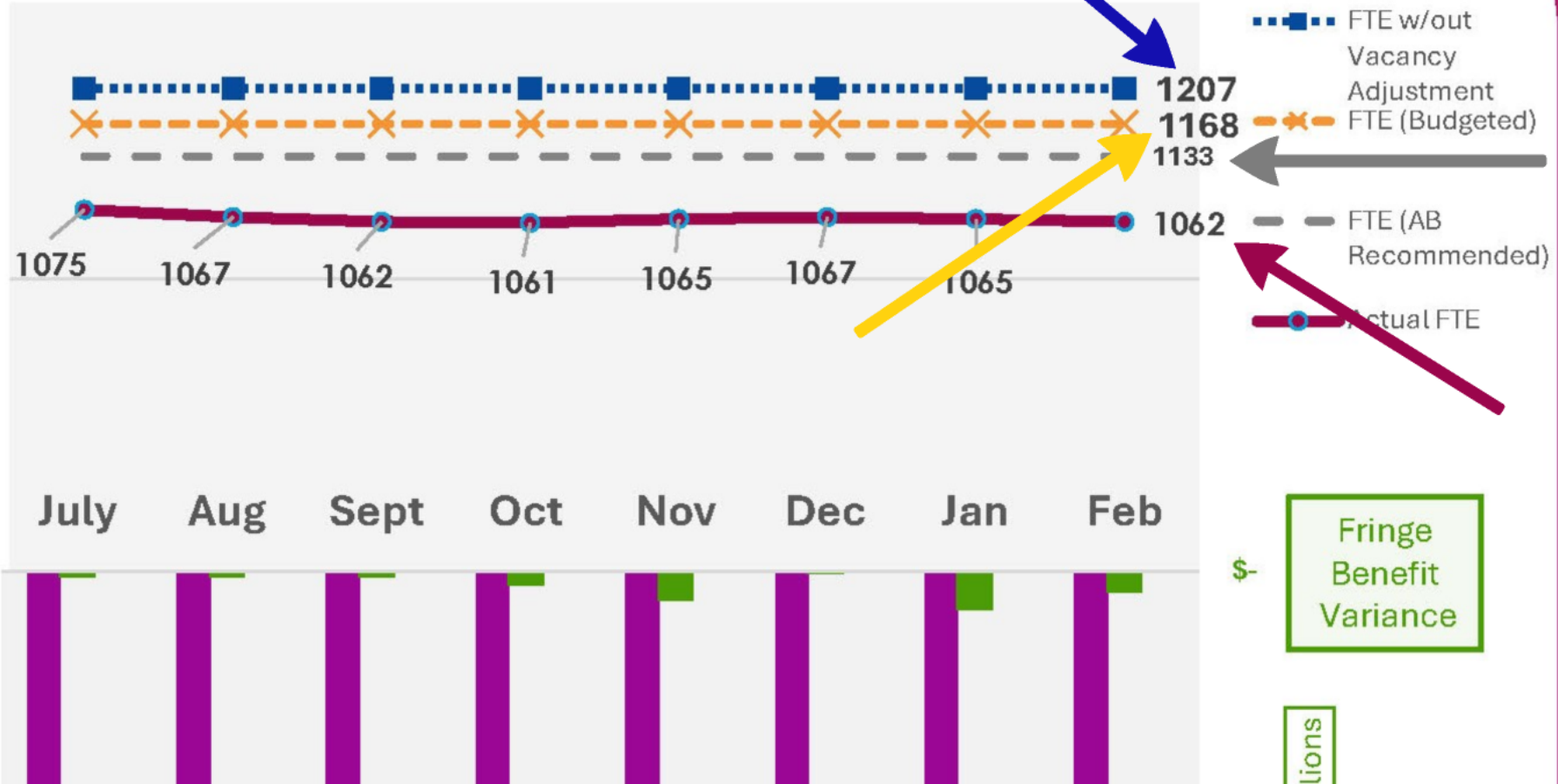
Fringe Benefit Variance

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tions

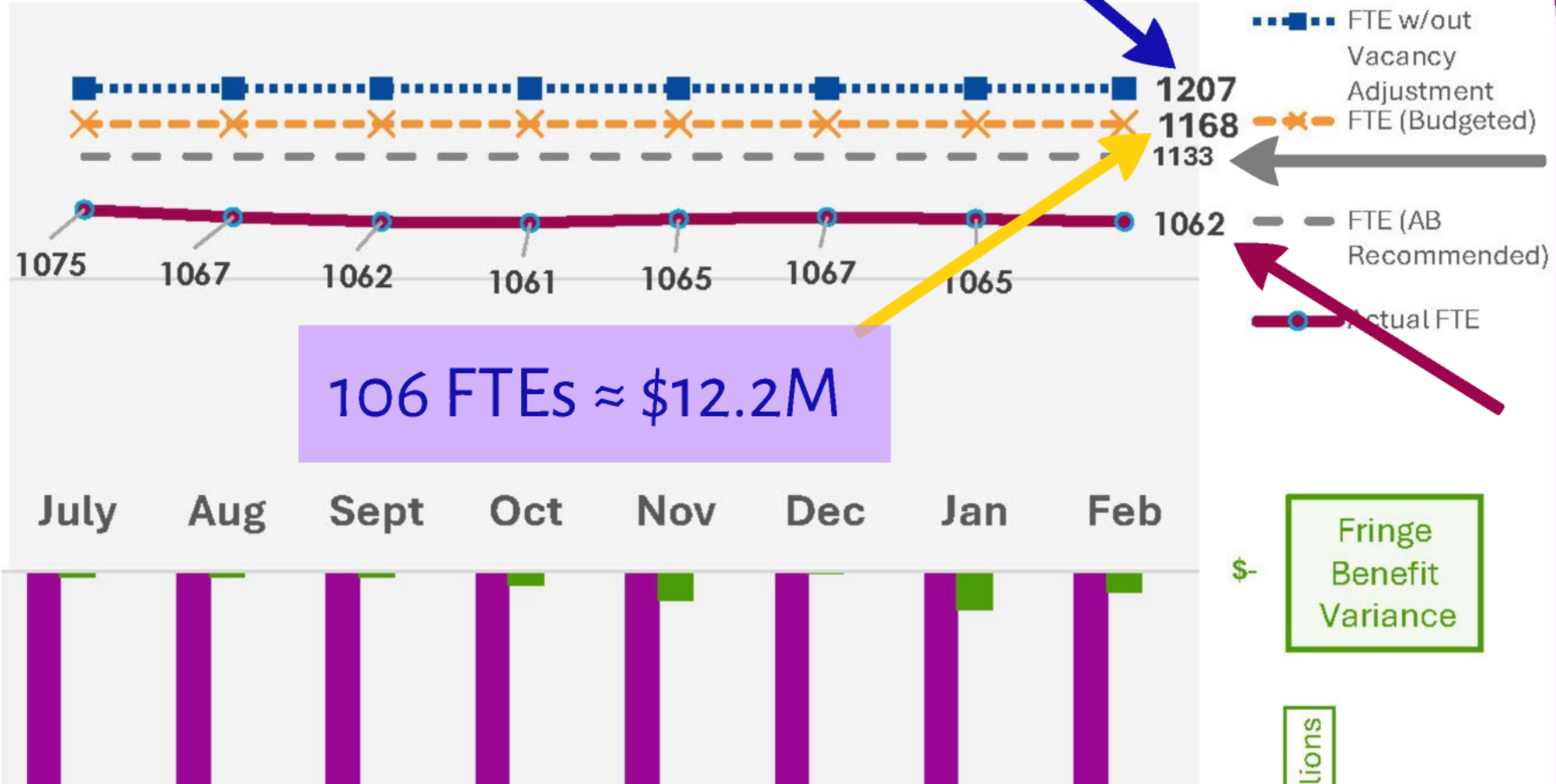
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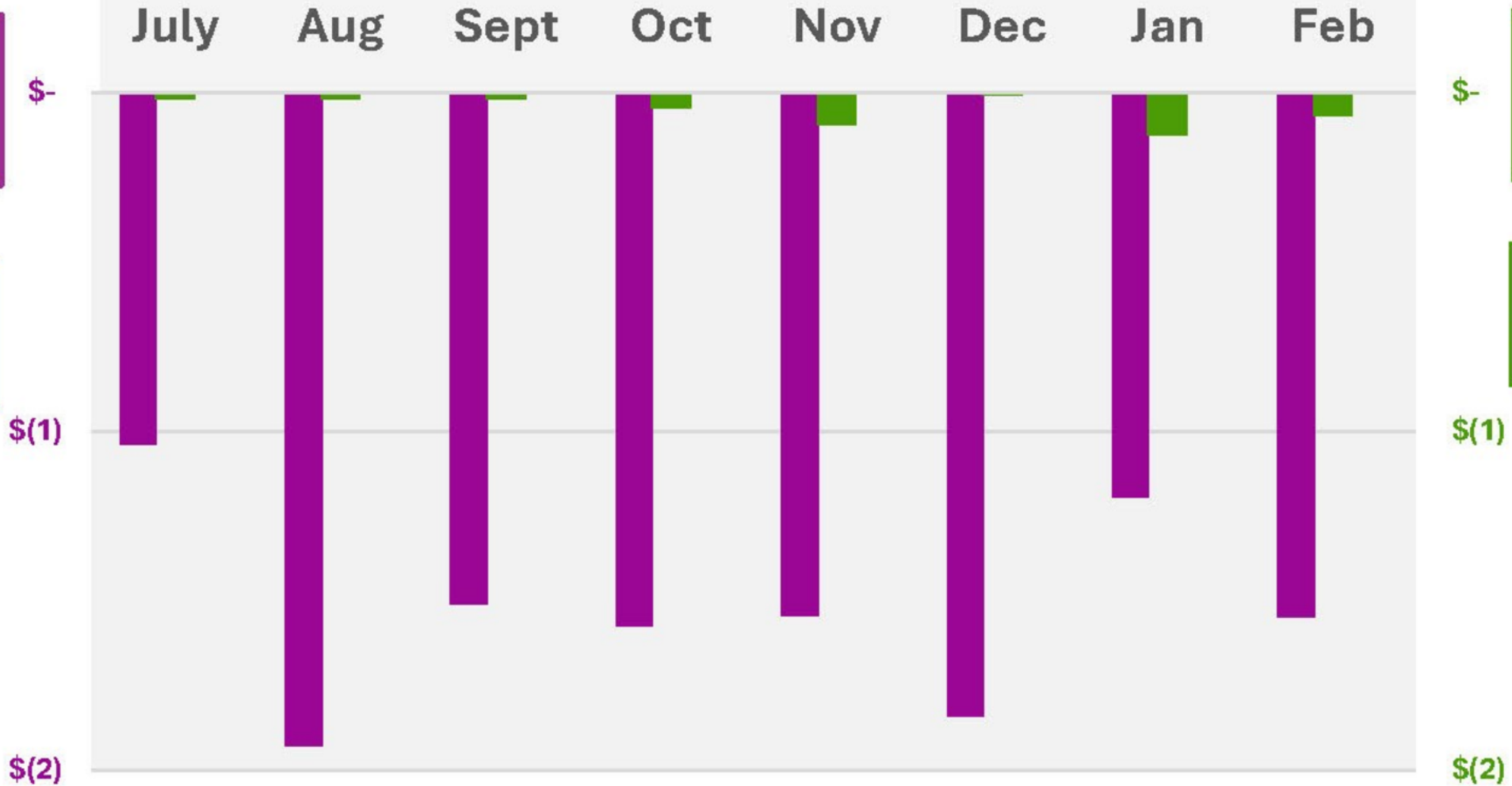
106 FTEs  $\approx$  \$12.2M

Wages &  
Salaries  
Variance

Fringe  
Benefit  
Variance

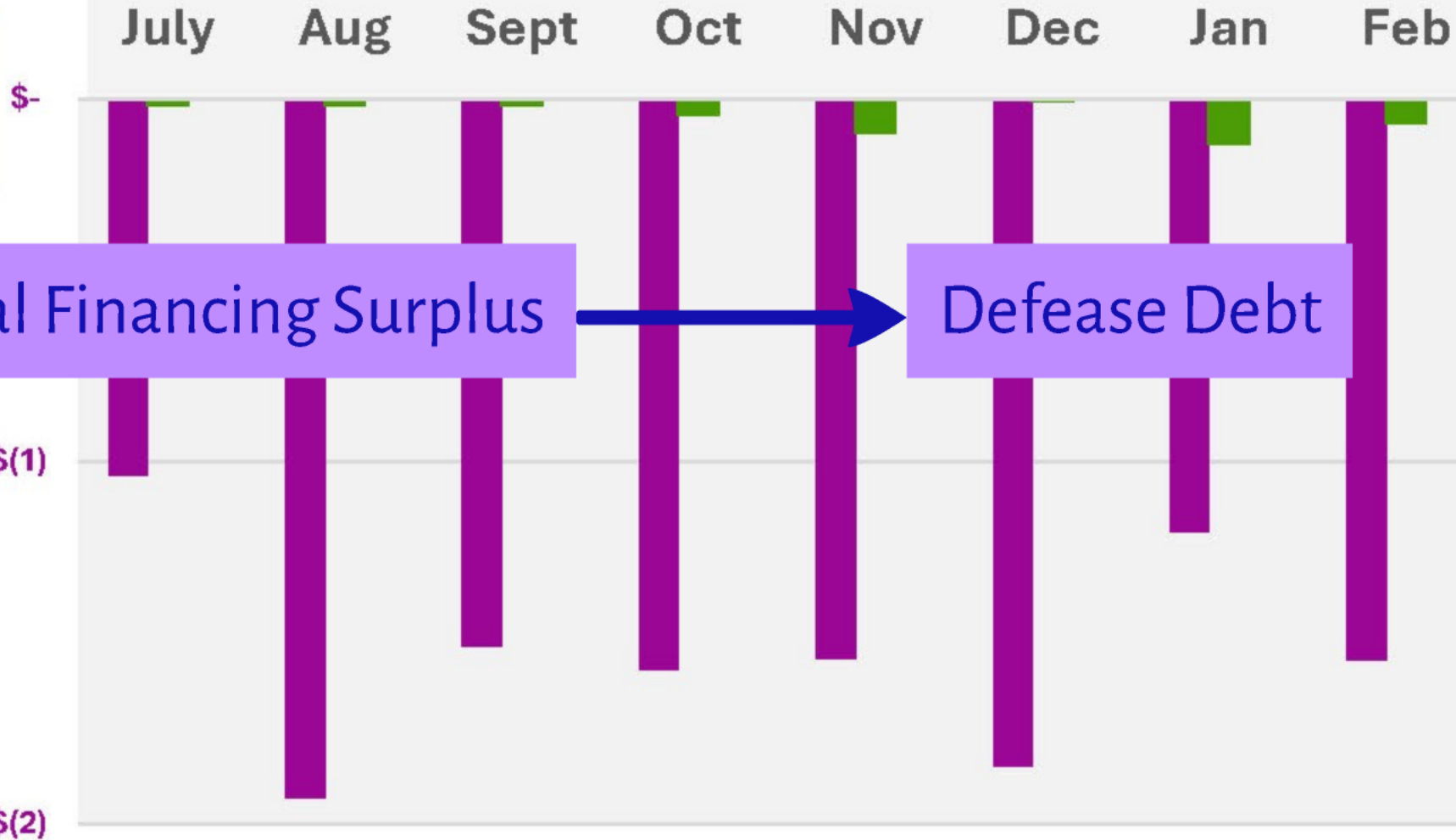
Millions

Millions



106 FTEs  $\approx$  \$12.2M

Wages &  
Salaries  
Variance





106 FTEs  $\approx$  \$12.2M

Wages &  
Salaries  
Variance

\$-

July

Aug

Sept

Oct

Nov

Dec

Jan

Feb

Fringe  
Benefit  
Variance

\$-



Capital Financing Surplus

Defease Debt

$\Sigma$



Wages & Salaries Surplus

Pension

Millions

\$(1)

\$(2)

\$(2)

106 FTEs  $\approx$  \$12.2M

Wages &  
Salaries  
Variance

\$-

July

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Fringe  
Benefit  
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\$-



Capital Financing Surplus

$\Sigma$

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Wages & Salaries Surplus

Pension



Fringe Benefits Surplus

OPEB

\$(2)

Millions

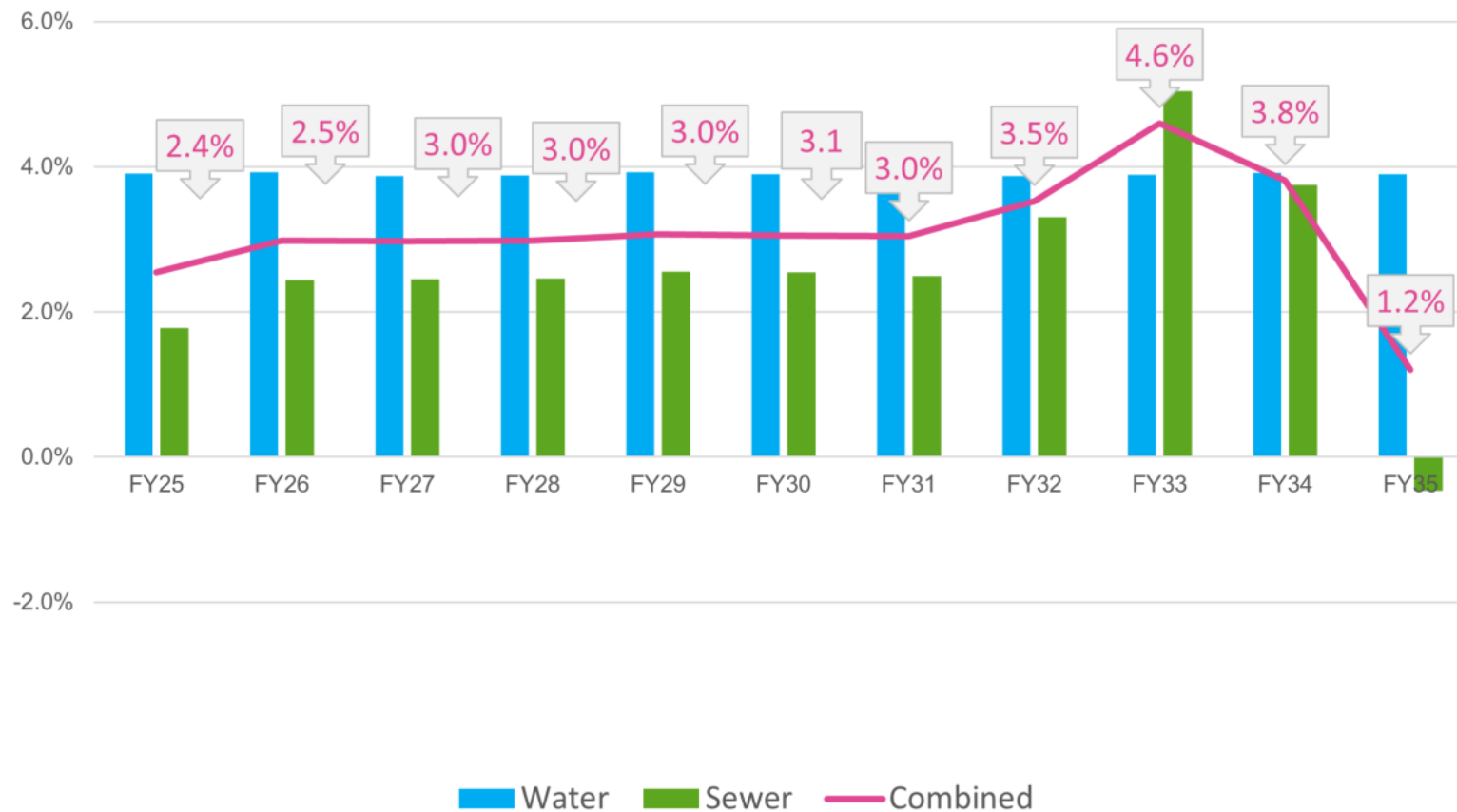
\$(1)

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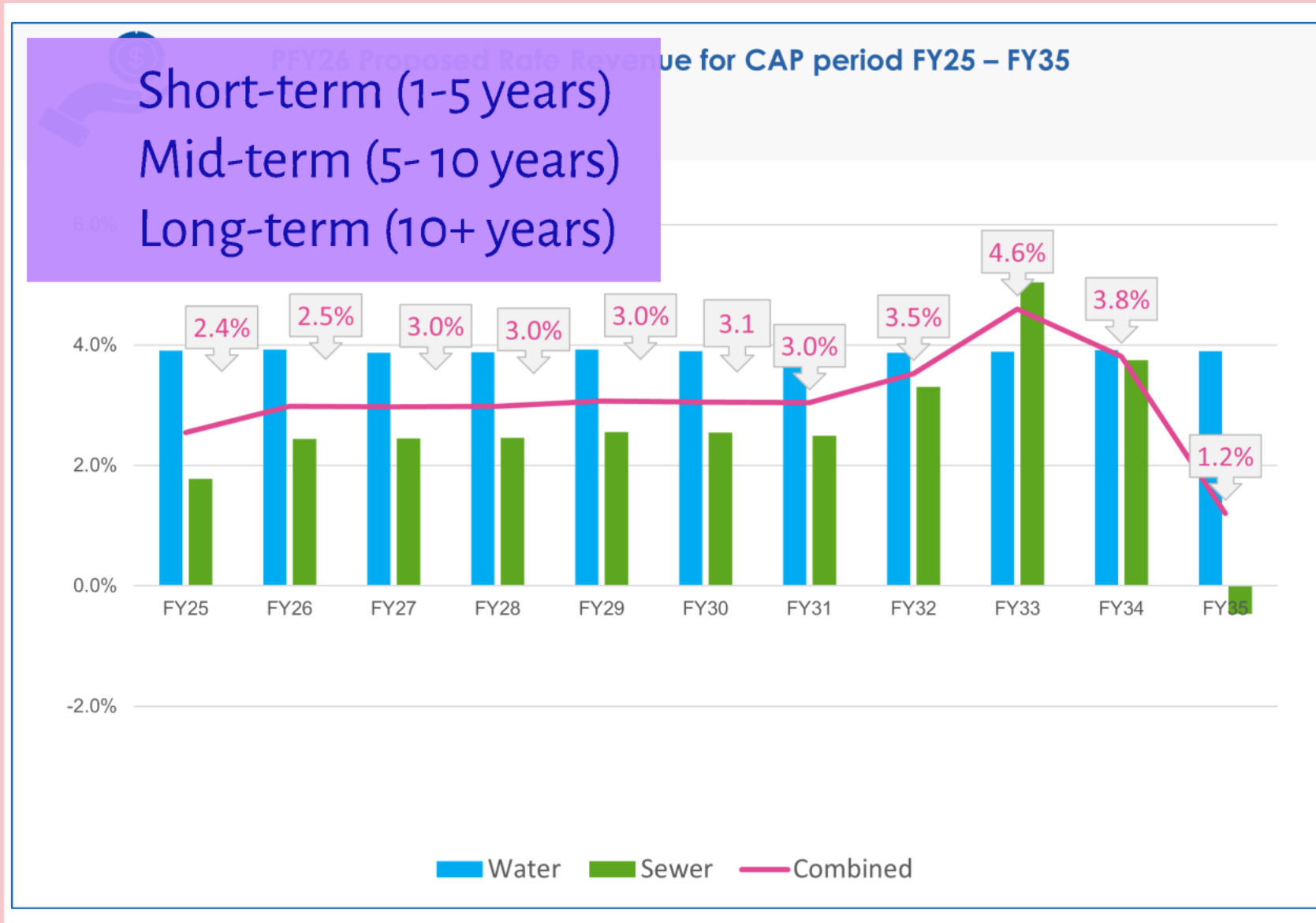
# Long-term Rates Management Committee



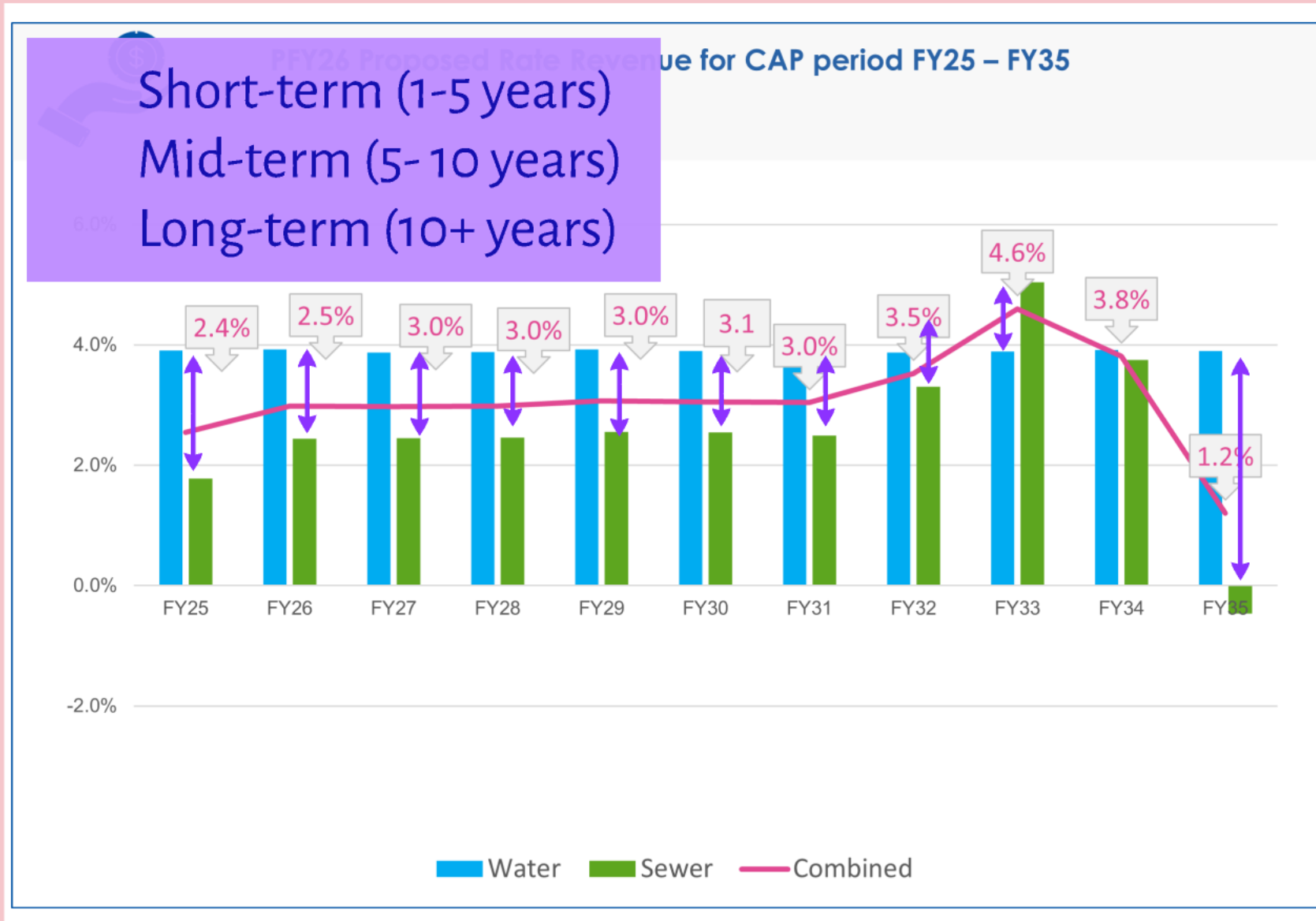
PFY26 Proposed Rate Revenue for CAP period FY25 – FY35



# Long-term Rates Management Committee

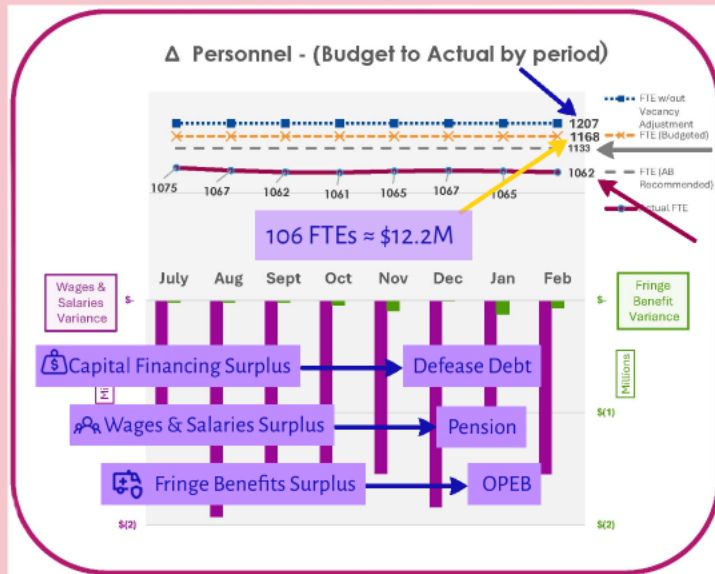


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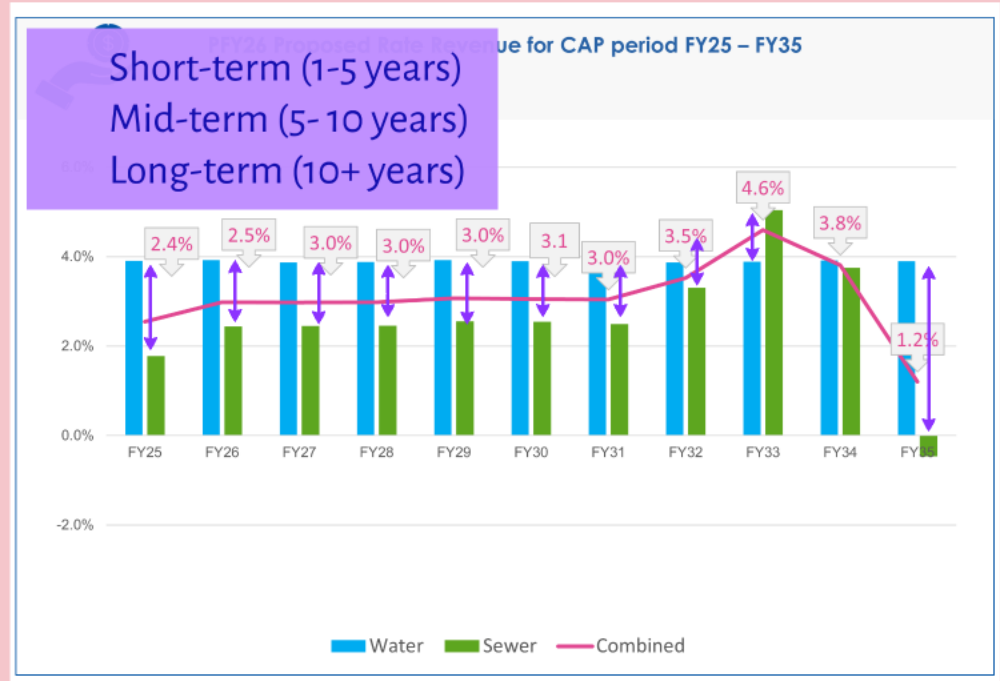


# Key Recommendations on CEB

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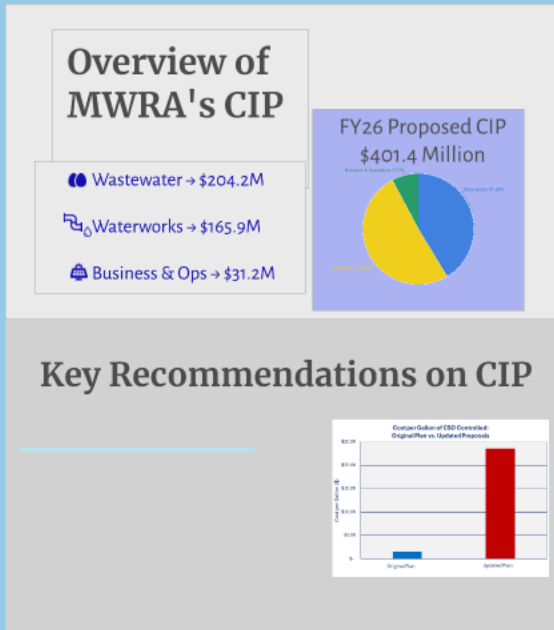


# Preview: Advisory Board's Comments & Recommendations

on MWRA's Proposed FY26 CEB and CIP



# Capital Improvement Program (CIP)



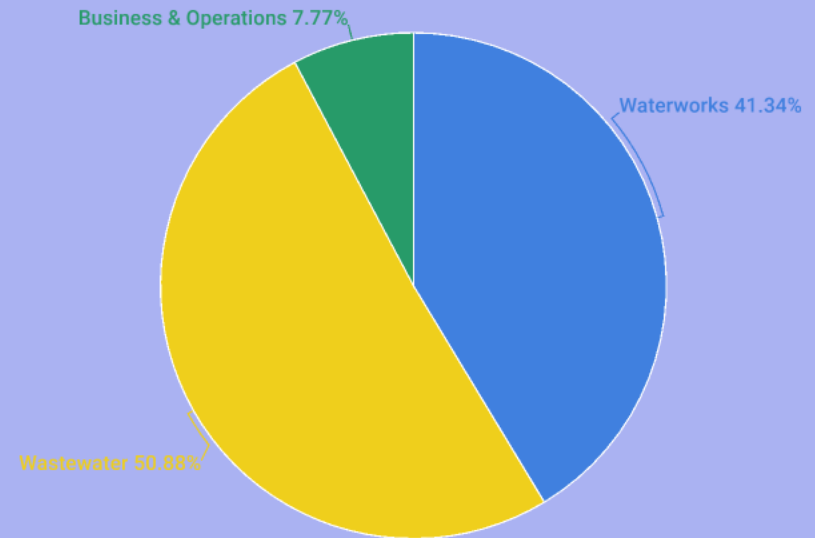
# Overview of MWRA's CIP

🚰 Wastewater → \$204.2M

💧 Waterworks → \$165.9M

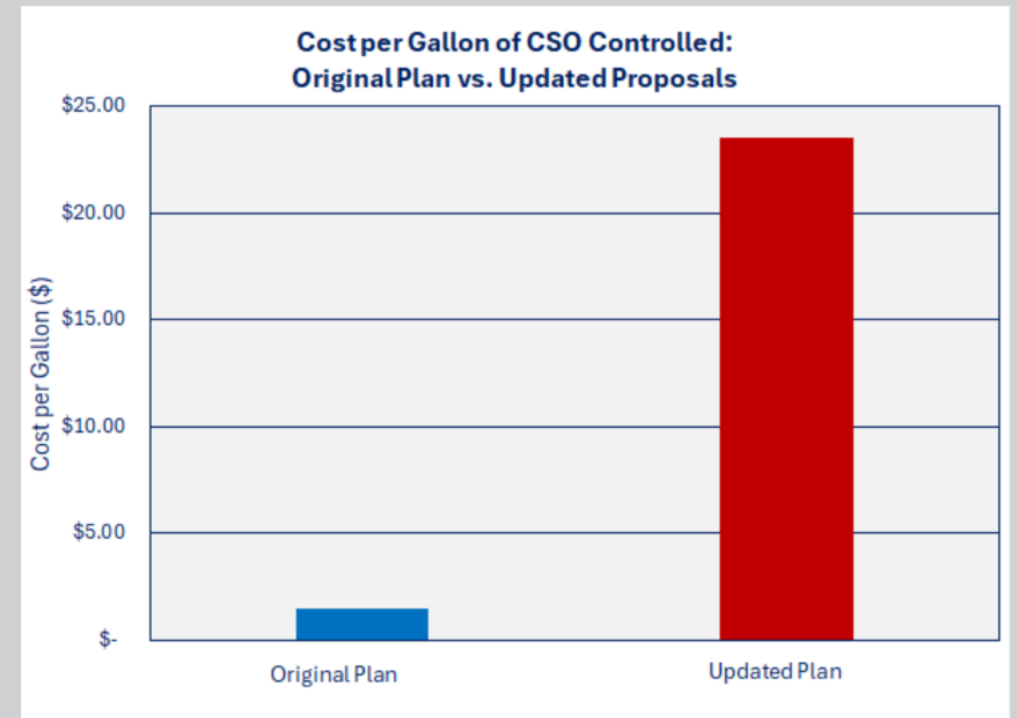
🏢 Business & Ops → \$31.2M

## FY26 Proposed CIP \$401.4 Million



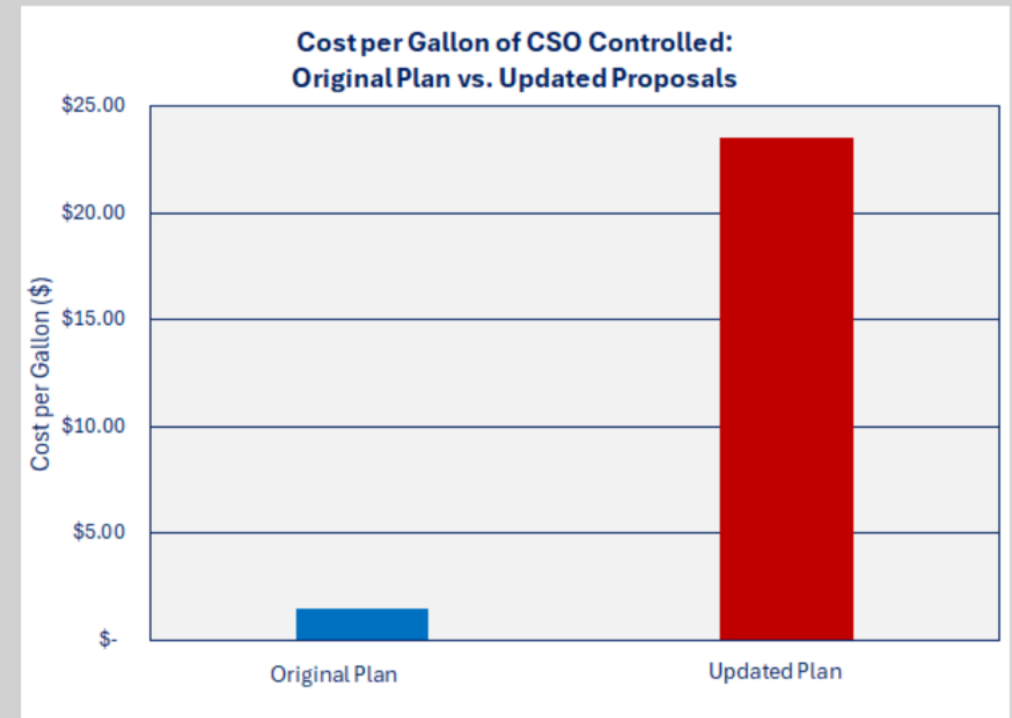
# Key Recommendations on CIP

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# Key Recommendations on CIP

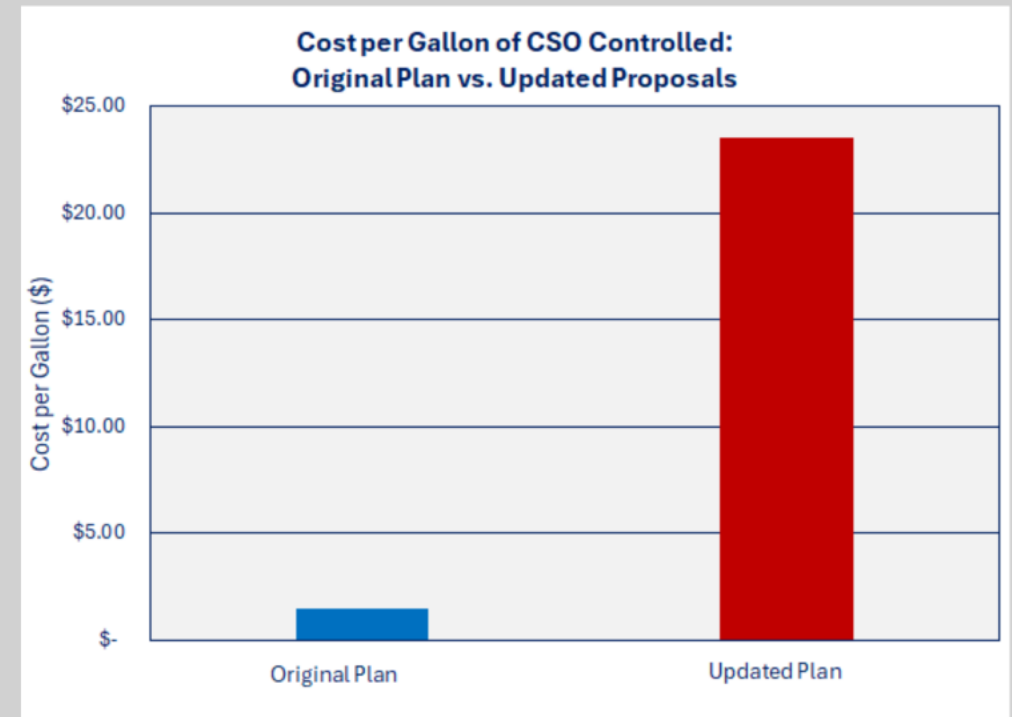
Original CSO Program > 1 billion gallons



# Key Recommendations on CIP

Original CSO Program > 1 billion gallons

Cost → \$911 Million (\$1.5 Billion adjusted)

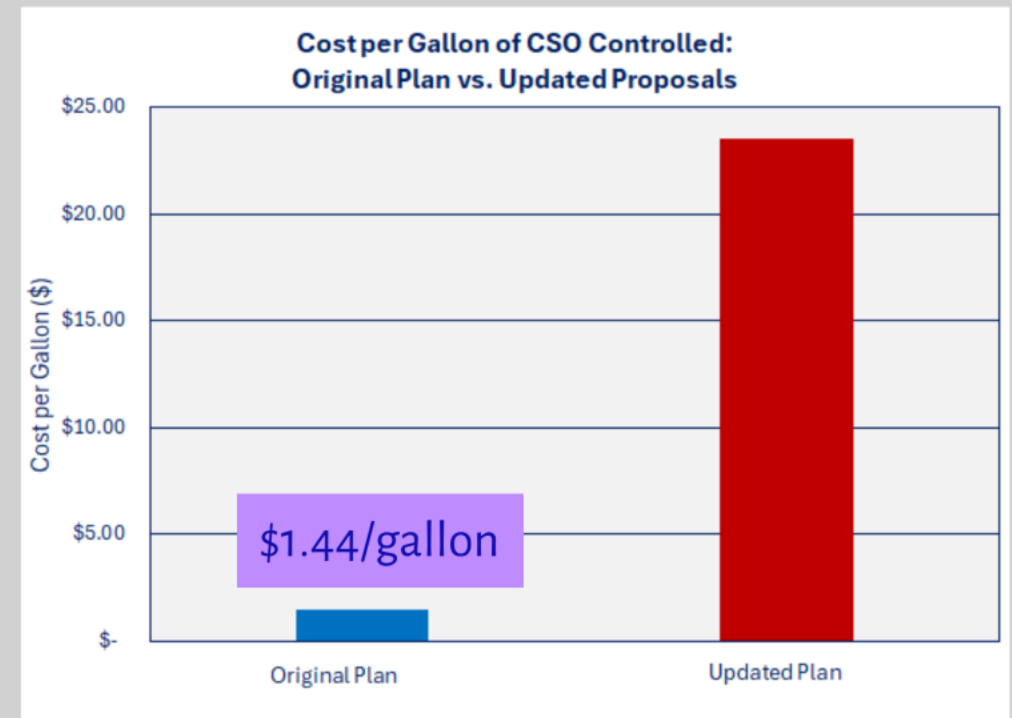




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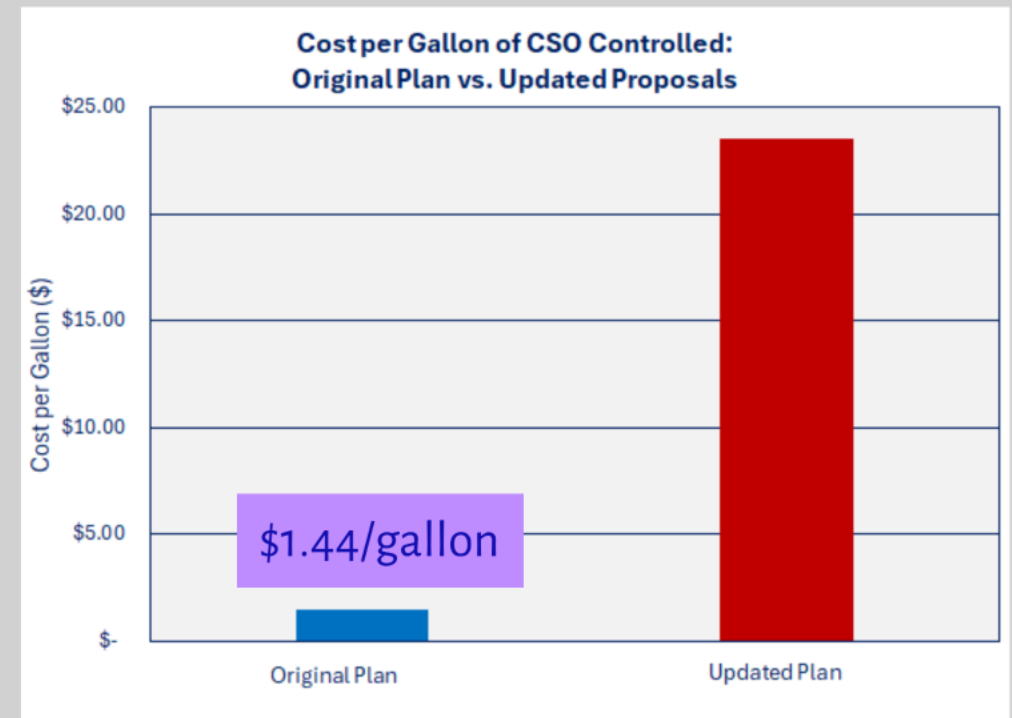


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Original CSO Program > 1 billion gallons

Cost → \$911 Million (\$1.5 Billion adjusted)

Updated CSO LTCP < 200 million gallons



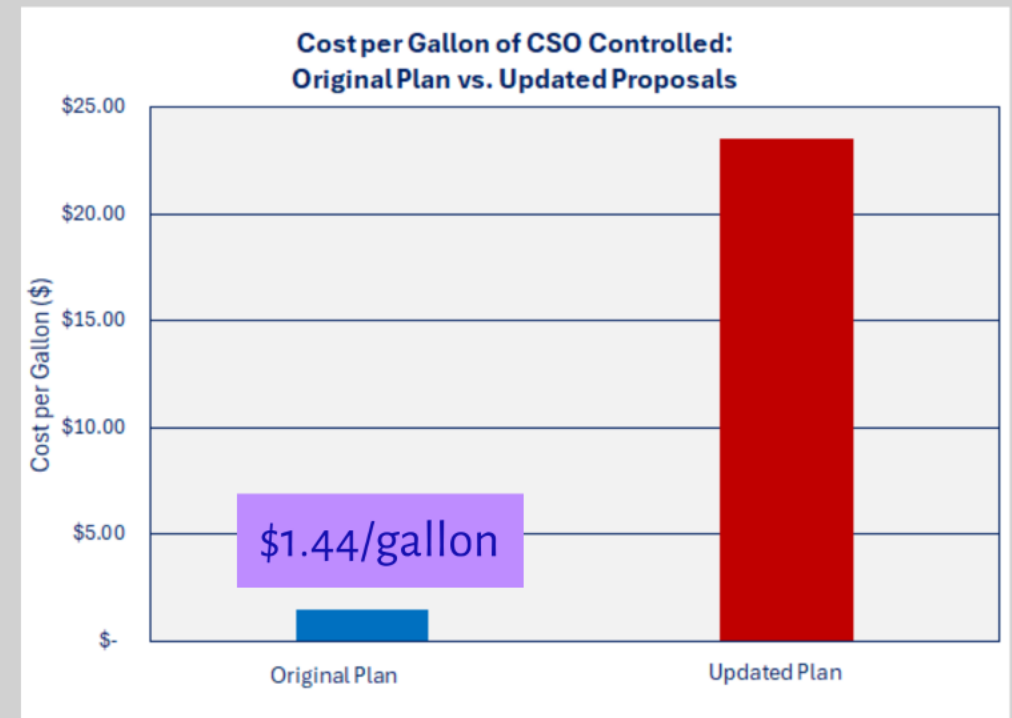
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Up to \$4.7 Billion



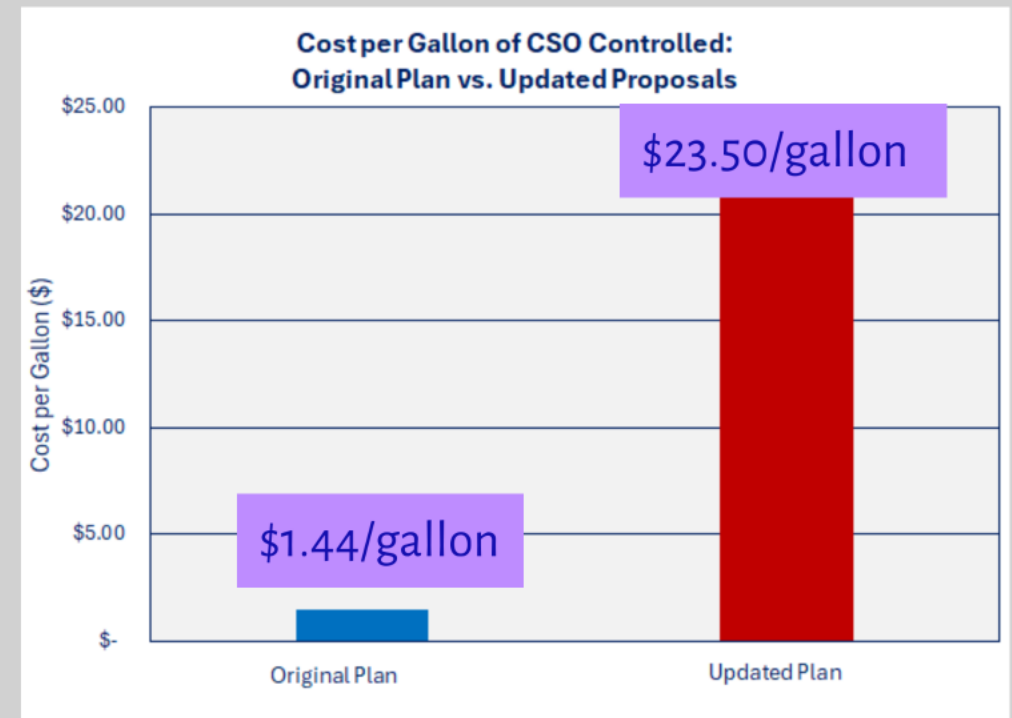
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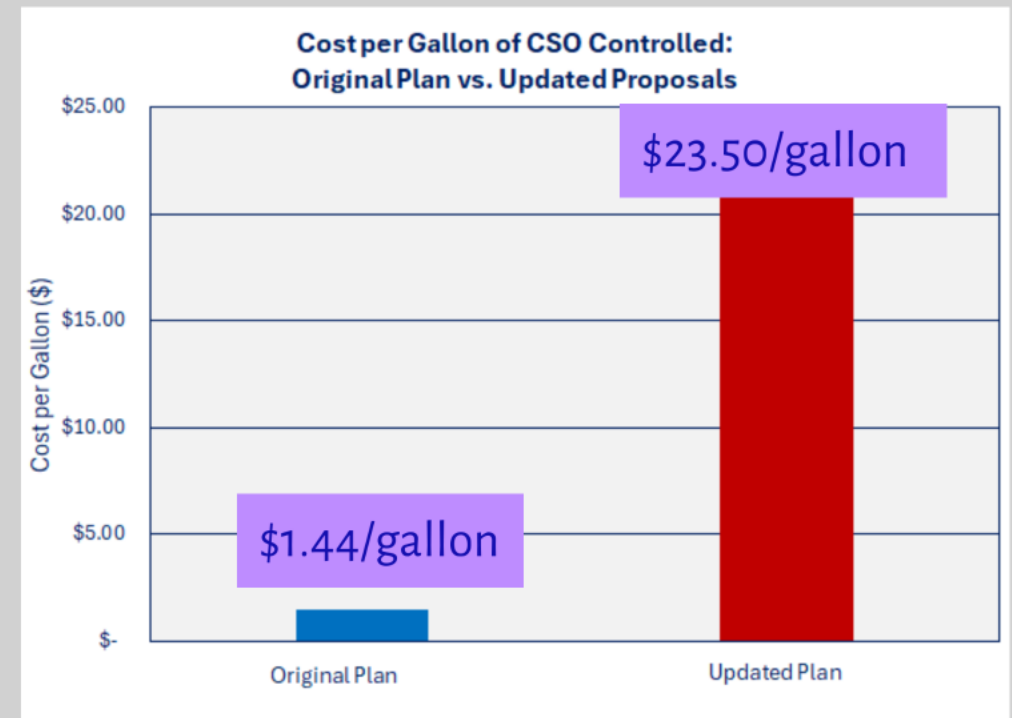
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(\$)) Update cost estimates

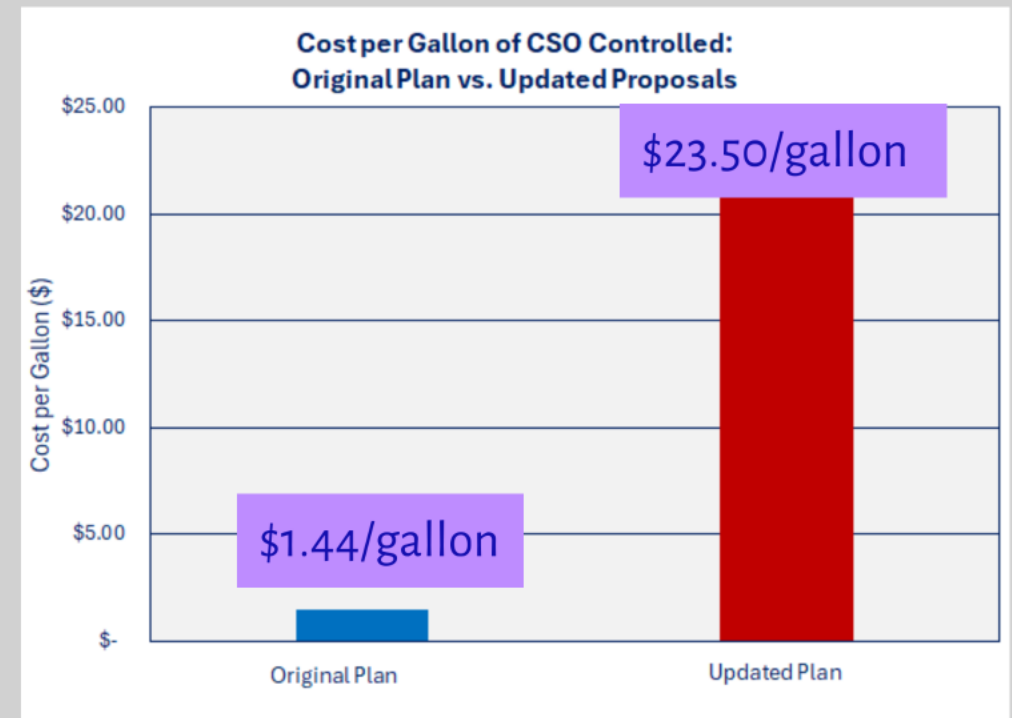
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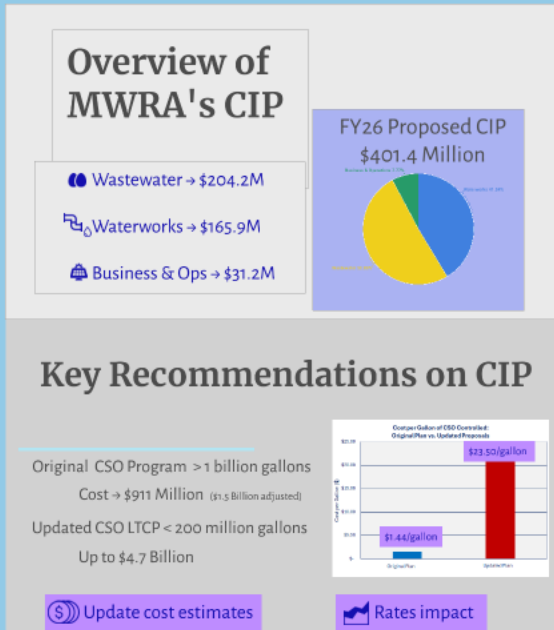
Up to \$4.7 Billion



 Update cost estimates

 Rates impact

# Capital Improvement Program (CIP)





# Preview: Advisory Board's Comments & Recommendations

on MWRA's Proposed FY26 CEB and CIP





# Policy Recommendations

## Watershed Issues



## System Expansion

SWNAS Redevelopment Project



# Watershed Issues



# Watershed Issues



## Quabbin Equity Legislation





# Watershed Issues



Quabbin Equity Legislation



DCR Rangers



# Watershed Issues



Quabbin Equity Legislation



DCR Rangers



Forestry



# System Expansion

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## SWNAS Redevelopment Project





# System Expansion



Barriers to entry

## SWNAS Redevelopment Project



# System Expansion



Barriers to entry



Connection cost

## SWNAS Redevelopment Project





# System Expansion



Barriers to entry



Connection cost




MWRA finances - community repays

SWNAS Redevelopment Project



# Policy Recommendations

## Watershed Issues

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## System Expansion

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# Preview: Advisory Board's Comments & Recommendations

on MWRA's Proposed FY26 CEB and CIP



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